



RWJBarnabas
HEALTH

2025 Annual Report

Our **Mission+**
Our **Moment**





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President and Chief Executive Officer
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Every Moment Counts



In 2025, purpose met possibility. Across New Jersey, RWJBarnabas Health stood at the intersection of compassion and innovation, delivering care that both healed and transformed. Deeply rooted in community and guided by our commitment to quality and excellence, we continued to invest in the people, programs and spaces that allow us to meet the evolving needs of the patients and communities we serve. At the heart of this work is partnership. Strengthened through collaboration and a shared momentum with our academic and community partners, we are building and sustaining a healthier New Jersey—today and for generations to come.

THIS IS OUR MISSION. THIS IS OUR MOMENT.

Our Mission Our Moment



Together, we have been on an ambitious three-year journey to make meaningful change, to transform our system and set an even higher standard for performance through living our one system, one family mantra. Now, we have hit the three-year mark and tremendous progress has been made.

Our story is one of a system consistently improving and saving lives. In every metric—quality, patient experience, finance and operations, community health and employee engagement—we are far above where we were just three years ago.

The focus on quality and safety isn't just being felt inside our hospitals, it is getting noticed outside of them, as well. In the Fall 2025 period, a record seven of our hospitals received a **Leapfrog Hospital Safety Grade of "A"** and five scored a "B"—significantly, for the first time no RWJBarnabas Health hospital received a grade lower than a "B."

The system finds itself in a stronger financial position which, in turn, allows us to continue to invest heavily and strategically in our people and our patient-care locations. Highlights of the past year included the launch

2025 HIGHLIGHTS



▶ CLABSI AND C. DIFF

Central Line-Associated Bloodstream Infection (CLABSI) and Clostridioides difficile (C. diff) infection rates are down dramatically

▶ SPONSORSHIP & MENTORSHIP PROGRAM

Launch of our system-wide Mentorship Program to grow the next generation of leaders from within

▶ AMBULATORY FOOTPRINT

Continued expansion of our ambulatory footprint with the opening of RWJBarnabas Health at Old Bridge and the Ambulatory Medical Pavilion in New Brunswick

▶ PATIENT SATISFACTION

Patient satisfaction rates have significantly increased, reflecting our unwavering commitment to excellence



▶ CENTER OF EXCELLENCE

Robert Wood Johnson University Hospital and Rutgers Robert Wood Johnson Medical School teamed up to be named a Center of Excellence by the National Organization for Rare Disorders

of new system-wide succession planning, sponsorship and mentorship programs designed to grow the next generation of leaders from within, the continued expansion of our ambulatory footprint and the opening of the Jack & Sheryl Morris Cancer Center, **New Jersey's first stand-alone cancer hospital**. There will be much more to come in 2026 as we continue to meet the moment by focusing on critical long-term, system-wide investments.

We also received important recognitions. Robert Wood Johnson University Hospital (RWJUH), in partnership with Rutgers Robert Wood Johnson Medical School (RWJMS), earned The Joint Commission's (TJC) Gold Seal of Approval® as a Comprehensive Cardiac Center and the American Heart Association's Heart-Check Mark for Disease-Specific Certification. It is the first program in New Jersey to achieve this highest level of certification from TJC and the 26th in the United States to hold it currently. RWJUH and RWJMS also teamed to be named a Center of Excellence by the National Organization for Rare Disorders—also a first in New Jersey. And of course, we remain **New Jersey's only NCI-designated Comprehensive Cancer Center**. These distinctions mean that more New Jerseyans can find the specialized care they need closer to home than ever before.

As proud as we are of these firsts, we take equal pride in the things we do every day, not the least of which is maintaining our standing as **New Jersey's largest health care provider to vulnerable communities**. In this commitment, RWJBarnabas Health stands alone.

There is much more than can fit on this page or even in one annual report. As one system, one family, we will raise the bar in 2026 and—guided by our core values of kindness, teamwork, accountability, and excellence—we expect to clear it. Our mission is too critical to the future of our state and its residents. Our moment is too critical to let pass by.

This is our year to push even further. And we will. I welcome you to join me and my incredible 45,000 RWJBarnabas Health teammates on this journey to a healthier New Jersey!

Sincerely,



MARK E. MANIGAN



▶ **JACK & SHERYL MORRIS
CANCER CENTER**

Opening of the Jack & Sheryl Morris Cancer Center, New Jersey's first and only freestanding cancer hospital

▶ **COMPREHENSIVE CARDIAC CENTER**

Became the first health system in the state to have a hospital certified as a Comprehensive Cardiac Center, the highest level of certification from The Joint Commission

▶ **LARGEST PROVIDER**

Maintaining our standing as the largest and most comprehensive health care provider to our vulnerable communities



▶ **GRADE A**

A record seven of our hospitals received a Leapfrog Hospital Safety Grade of "A" and five scored a "B" in the Fall 2025 period

▶ **EMPLOYEE ENGAGEMENT**

RWJBarnabas Health's engagement scores climbed for the fourth straight year

Our Mission

We are an academic health system, partnering with our communities to build and sustain a healthier New Jersey.



CARING FOR OUR COMMUNITIES

5,867,000

Patient encounters

5,000,000

Outpatient visits

2,141,000

Patients served

224,000

Inpatient admissions

24,700

Births

5,500

Beds

9,900

Physicians

5,500

Volunteers

UNITED IN CARE

45,000

Employees

11,700

Nurses

3,000

Employed physicians/
residents/fellows

9,000

Clinical technicians

1,200

Advanced practice
providers

1,000

IT professionals

9,600

Support service team
members

10,000

Administrative service
team members

THE LARGEST, MOST COMPREHENSIVE ACADEMIC HEALTH SYSTEM IN NEW JERSEY



MELCHIORRE CANCER CENTER (new)
Will bring groundbreaking discoveries, clinical research and expertise to patients close to home



JACK & SHERYL MORRIS CANCER CENTER (new)
Transforming cancer care and research in New Jersey



RWJUH HAMILTON HELISTOP (new)
Advancing emergency care and rapid transport for critically ill or injured patients



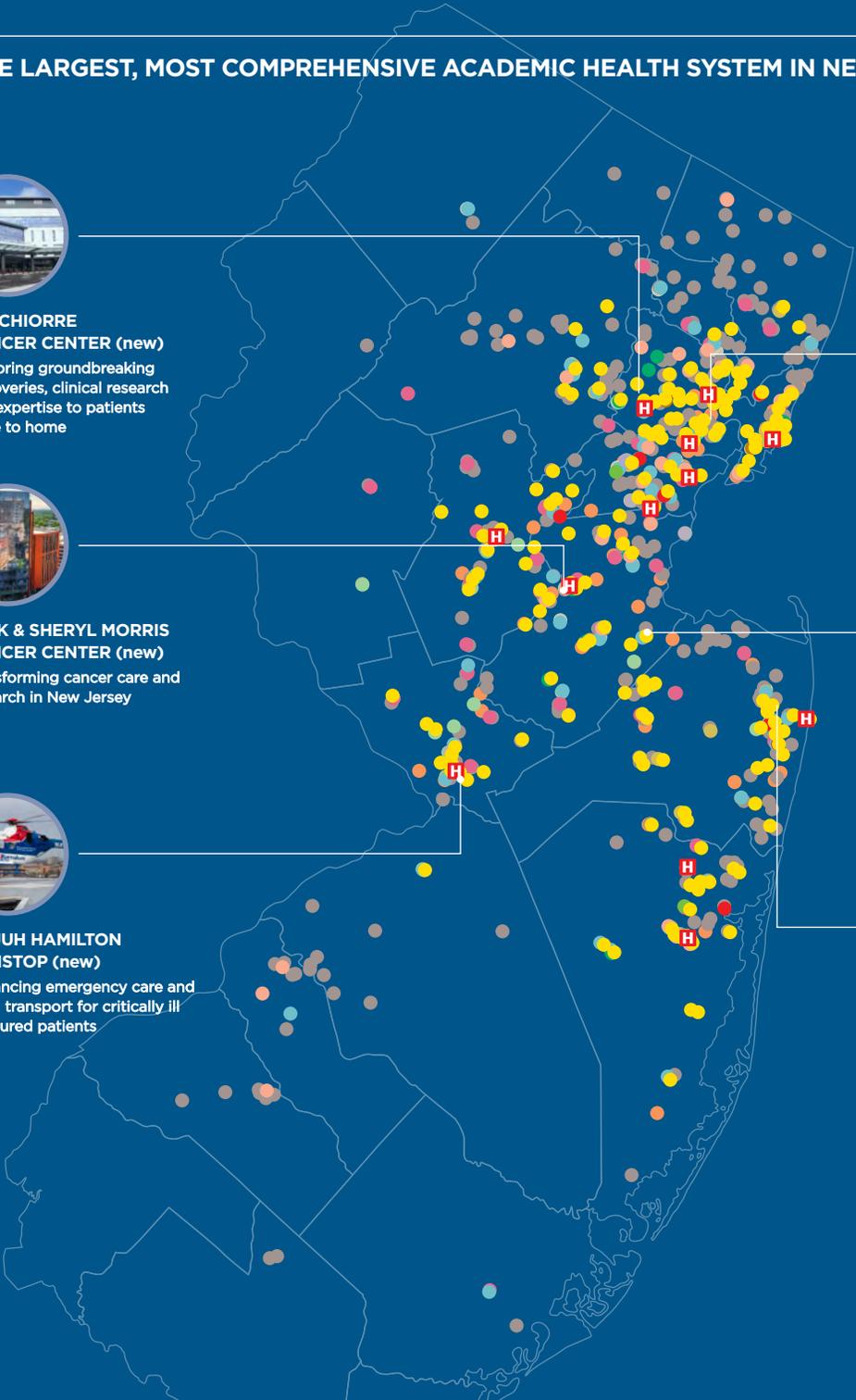
HARVEST FOOD BANK (new)
Combating food insecurity, promoting nutrition education, empowering local businesses



OLD BRIDGE AMBULATORY CARE (new)
Expanding access to high-quality, coordinated outpatient care in a centralized setting



OCEANPORT NURSING SCHOOL (new)
Expansion of historic nursing school reflects continued commitment to next generation of nurses



More Than 700 Patient Care Locations

RWJBarnabas Health is the largest, most comprehensive academic health system in New Jersey, covering eight counties with 5 million people. It is, by more than two times, the state's largest provider of medical care to individuals who cannot afford to pay and to beneficiaries of the Medicaid program.

- H RWJBH Hospital
- Outpatient Center
- RWJBH Medical Group
- Pediatric Care
- Urgent Care
- Pharmacy
- Fitness & Wellness
- Rehab & Sports Health
- Imaging
- Specialty Center
- Laboratory
- Joint Venture
- Medical School
- Ambulatory Surgery Center
- Nursing Facility
- Dialysis

NEW JERSEY'S LARGEST HOSPITAL AND EMERGENCY CARE PROVIDER

14

Hospitals*

- 3 Acute care children's hospitals with one pediatric trauma center
- 2 Adult trauma centers
- 1 Children's Specialized Hospital (including inpatient, outpatient and long-term care facilities)

840,000

ED visits

165,800

Telehealth appointments

6

Helistops

593,000

Hospitalist encounters

300

EMS vehicles

PROVIDING THE MOST UNIQUE AND COMPLEX CARE IN NEW JERSEY



New Jersey's only NCI-designated Comprehensive Cancer Center

National leader in cardiac, transplant, pediatric, cancer, emergency, and maternity care

State leader delivering the most newborns in New Jersey

Top 1% of Epic customers worldwide

Home to the state's only lung transplant program, certified burn center, and freestanding cancer hospital

One of the nation's top 15 heart transplant and top 10 kidney transplant programs

Largest and most comprehensive pediatric health care provider in New Jersey

The state's largest unified Emergency Medical Services provider

THE PROMISE OF ACADEMIC MEDICINE



In partnership with Rutgers University, we are dedicated to life-changing research, clinical training of tomorrow's workforce and high-quality health care for all.

1,800

Residents and fellows

350

Medical students

NURSING EXCELLENCE

2

RWJBH School of Nursing locations in Elizabeth and Oceanport

729

Students enrolled in RWJBH School of Nursing

155

Nursing students graduated

4,700

Nursing student placements

ECONOMIC IMPACT

#1

New Jersey's largest private employer

\$4.3B

Earned by RWJBH employees in wages and benefits

\$370M

Spent in varied local and small businesses since 2019

\$7B

Contributed each year to the State's economy (based on 2024 cost report data filed with the State)

\$50M

Committed annually to support our Rutgers academic partnership

GROWTH, INNOVATION AND BETTER SPACES FOR CARE

40⁺

Major Projects Completed

Expanded access, modernized technology, and created environments that support exceptional care

\$1.46B

Capital Projects

Creating facilities that spanned over 1.33M square feet

+ Investments in imaging, surgery, outpatient care, cancer treatment, behavioral health and community programs

+ System-wide upgrades to labs, technology and campus experience

COMMUNITY IMPACT

545,000

Pounds of food donated and distributed

13,000

Households served

313,000

Diapers provided

2,700

SNAP applications and recertifications submitted



RWJBarnabas Health welcomed U.S. Senator Cory Booker to Newark to tour Harvest: An RWJBarnabas Health Farm to Community Center, slated to open in March of 2026, and to share our vision for this first-of-its-kind food hub in New Jersey.



Scan QR code to read about the Harvest vision

Our People, Our Culture

RWJBarnabas Health continued to strengthen employee engagement by focusing on one simple truth: When our people feel supported and connected, care improves for everyone. Our Human Resources' team advanced an integrated talent model that aligns recruitment, development, rewards and culture across the employee lifecycle. By refining how we listen to employees, investing in growth and recognizing contributions, RWJBarnabas Health reinforced engagement as a strategic priority that links quality, safety and patient experience.

CREATING OPPORTUNITY THROUGH EMPLOYEE GROWTH AND DEVELOPMENT

We know that patient engagement grows when our employees can see a clear future. In 2025, RWJBarnabas Health expanded development programs that support learning, mentorship, and leadership readiness, while also strengthening its Business Resource Groups (BRGs) as engines of connection and inclusion across the system. Our BRGs help provide employees with opportunities to build community, elect diverse perspectives and contribute to system-wide initiatives that support workforce engagement and patient-centered care.

Additionally, a new succession planning process helped to strengthen pipelines for critical roles, while the launch of the system's first mentorship program exceeded participation goals and fostered meaningful professional connections. Together, these initiatives reinforce our culture of coaching, accountability and shared success.



INVESTING IN RETENTION, WELLBEING AND STABILITY

RWJBarnabas Health paired engagement strategy with meaningful investment. In 2025, we added more than 2,420 new team members while reducing turnover. These gains were supported by a historic investment in compensation, benefits and work infrastructure. Additionally, the launch of our Total Wellbeing Promise—**Wellbeing starts with you.**—reinforced our commitment to our vision to provide best-in-class work experience for our employees through the creation of six wellbeing pillars—physical, emotional, financial,



RWJBarnabas Health’s first-ever system-wide Mentorship Program was an opportunity to live our values of excellence, curiosity, and teamwork for anyone, in any role.

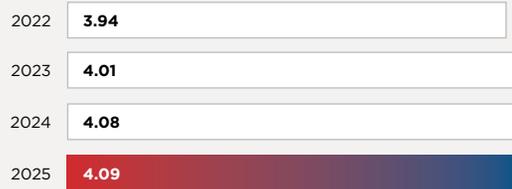
personal, career and community—each offering unique resources to foster an environment where employees can thrive both inside and outside of work. The employee experience was further strengthened by the delivery of redesigned health plans, enhanced retirement benefits, harmonized paid time off and a renewed emphasis on our **“You said, We did”** initiative that amplifies the voices of our employees, incorporating their feedback into our actions. Through each of these investments, shaped by the input of our employees, we’re creating an environment where people can thrive—because the wellbeing of our community starts with us.

ENGAGEMENT THAT OUTPERFORMS NATIONAL TRENDS

While employee engagement declined nationally across health care, RWJBarnabas Health continued to advance forward. System-wide engagement scores improved for the fourth consecutive year, reaching the 66th percentile nationally, with increased employee participation and a stronger intent to stay. These results reflect our culture where our values are lived daily, feedback is acted upon and our employees understand how their work tangibly connects to our mantra of one system, one family. By engaging our people, we continue to build a stronger foundation for the care RWJBarnabas Health delivers.

Employee Engagement

2022-2025

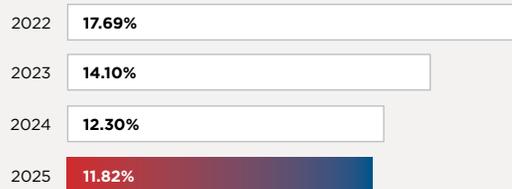


100%

3-Year Improvement in overall engagement scores by percentile ranking

Voluntary Turnover

2022-2025



33%

3-Year Improvement

Photo Left: Our 5th Annual BRG Summit brought together more than 130 members for a dynamic program of presentations, networking and best-practice sharing.

Clinical Quality, Patient Safety and Performance Excellence

RWJBarnabas Health has strengthened its position as a leader in clinical quality, patient safety and high-reliability performance, achieving some of our strongest results to date across national benchmarks and internal performance measures. These outcomes reflect a disciplined focus on what matters most—delivering compassionate, safe and effective care for every patient, every time.

TURNING STRATEGY INTO RESULTS

Guided by our triad leadership model—physician, nurse and quality expert partnerships—we advanced system-wide performance on key initiatives such as readmissions while sustaining excellence in harm prevention, including Central Line-Associated Bloodstream Infections (CLABSI), C. difficile (C-DIFF), Catheter-Associated Urinary Tract Infections (CAUTI) and pressure injuries. With a renewed emphasis on bedside rounding, teams completed more than 2 million patient rounds across the system since 2023, including over 1.2 million rounds in 2025 alone. These efforts are reflected in improved Hospital Consumer Assessment of Healthcare Providers and Systems (HCAHPS) percentile rankings, including Overall Hospital Rating and Communication with Nurses and Physicians.

TOP PATIENT SAFETY SCORES FROM THE LEAPFROG GROUP

RWJBarnabas Health hospitals continued to demonstrate strong performance in the Leapfrog Hospital Safety Grades, with seven hospitals earning “A” grades and five earning “B” grades since Spring 2025. These results reflect our sustained focus on evidence-based safety practices, transparency in reporting and empowering clinical teams to proactively identify and address safety risks—confirming the strength of our system-wide improvement efforts and culture of safety.



LEADING WITH QUALITY ON THE NATIONAL STAGE

In 2025, RWJBarnabas Health’s commitment to quality and innovation earned national recognition across multiple organizations and forums. At the Vizient Annual Summit, the Bristol-Myers Squibb Children’s Hospital at Robert Wood Johnson University Hospital was **named a top-ten performer in the Bernard A. Birnbaum, MD, Quality Leadership Rankings**, recognizing excellence in pediatric care among nearly 100 peer institutions. Clinical leaders from Monmouth Medical Center also shared system best practices through a national podium presentation on improving patient satisfaction through bedside interdisciplinary rounds.

Newark Beth Israel Medical Center received the Institute for Healthcare Improvement’s Safety Forward Award for improving outcomes among high-risk patients and was further recognized by The Leapfrog Group and Johns Hopkins Armstrong Institute with a Best Practices Poster Award for its work to reduce CLABSI. Additionally, RWJBarnabas Health earned two Press Ganey Human Experience Awards, including national recognition for nursing excellence at Robert Wood Johnson University Hospital and a Pinnacle of Excellence Award for the Cooperman Barnabas Medical Center NICU—**placing it in the top 5 percent nationally for patient experience**. Together, these honors highlight the measurable impact of our teams’ dedication to safer care, stronger patient experiences and continuous improvement.



Following Quality and Patient Safety Fairs held throughout the system, more than 50 podium and poster presentations were exhibited at the 16th Annual Quality and Patient Safety Forum on topics including patient safety, employee engagement, patient experience and population health.

ENGAGED LEADERSHIP, FRONTLINE COLLABORATION AND A CULTURE OF CURIOSITY

Behind RWJBarnabas Health’s strong performance in quality and safety is a deliberate focus on clarity, execution and shared accountability. By fully operationalizing practices such as bedside rounding, safety huddles, shared learning across hospitals and access to real-time data, teams were better equipped to identify risks early, act decisively and improve both patient and staff experience.

A pivotal insight for our teams was the value of approaching persistent challenges with curiosity and fresh perspectives. When performance in avoidable readmissions stalled, bringing diverse stakeholders together to rethink systems and processes—rather than focusing on individuals—led to meaningful redesign and significant improvement.

This mindset reinforced our belief that our shared values are not aspirational statements, but behaviors demonstrated daily across the organization.



Susan C. Reinhard, PhD, RN, FAAN, was named Chair of the RWJBarnabas Health Board of Trustees in July—the first woman and first nurse to hold the position—following years of impactful leadership guiding quality and safety initiatives as a trusted member of the Board’s Quality and Safety Committee.

Delivering an Exceptional Patient Experience Through Connection and Care

RWJBarnabas Health has brought its mission to life by ensuring every patient feels heard, respected and cared for at every touchpoint. Our Patient Experience teams worked across the organization to embed kindness, connection and accountability into daily practice, making compassionate care a consistent reality.

IMPROVING RELIABILITY THROUGH CENTRALIZED SUPPORT

To simplify the patient journey, RWJBarnabas Health launched our unified **Patient Experience Call Center**, creating a single coordinated resource for patient questions, complaints and grievances across all of our hospitals. This centralized model has improved responsiveness, strengthened consistency and ensured that our patients' concerns were addressed both efficiently and transparently to improve trust across our system. In its inaugural year, the center successfully managed 7,392 patient calls with an average resolution time of just over eight minutes.

INVESTING IN COMPASSIONATE COMMUNICATION AND INCLUSION

RWJBarnabas Health continued to invest in the skills to support meaningful connections. Our **Provider Coaching Academy** equipped our clinicians with training in empathy, communication and service recovery to help strengthen relationships during some of the most pivotal movements in providing patient care. Our expanded Language Services Program has helped ensure that patients can understand and fully participate in their care, regardless of their language preferences. Together, these efforts have reinforced a commitment to inclusive, respectful and patient-centered communication.

Language Services Program



1.2 MILLION

Patient lives touched



1,800+

Video remote interpreters



245,800

Hours of translation services



TOP 5

Languages include Spanish, Haitian Creole, Portuguese, Arabic and Brazilian Portuguese



Participants in our Provider Coaching Academy.

Patient Experience HCAHPS Trend

2022-2025

Overall performance is now showing a strong upward trajectory across key HCAHPS measures, with momentum accelerating due to significant improvement in core patient experience drivers.

92%

3-Year Improvement in hospital scores

109%

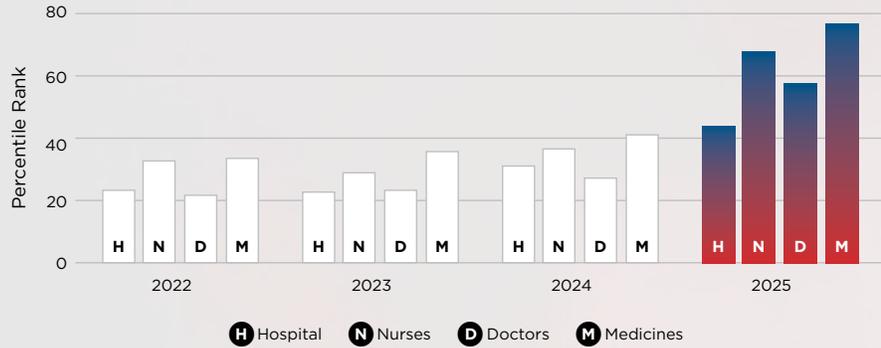
3-Year improvement in communication with nurses score

168%

3-Year improvement in communication with doctors score

129%

3-Year Improvement in communication about medicine scores



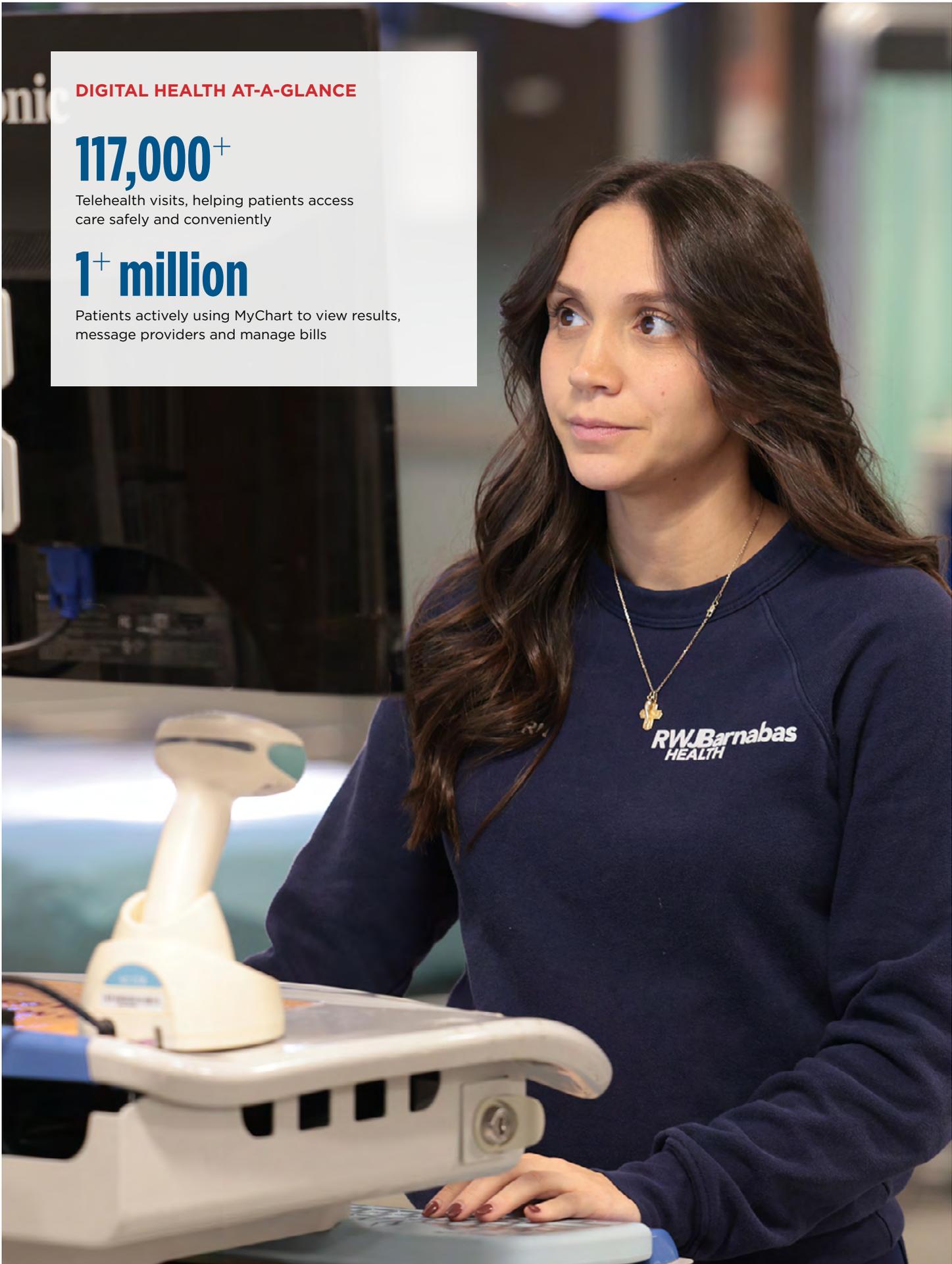
DIGITAL HEALTH AT-A-GLANCE

117,000⁺

Telehealth visits, helping patients access care safely and conveniently

1⁺ million

Patients actively using MyChart to view results, message providers and manage bills



Digital Connection and Innovation

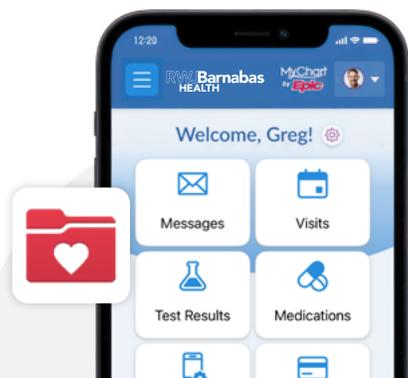
In 2025, RWJBarnabas Health used technology with one clear purpose: to make care safer, more accessible and easier to navigate for patients and families. By strengthening digital tools across our health system, we helped ensure that patients receive timely care, clear communication and a more connected care experience—whether in the hospital, at an outpatient visit, or at home.

SUPPORTING SAFER CARE, IMPROVING ACCESS AND REDUCING DELAYS

RWJBarnabas Health expanded its responsible use of advanced technology, including artificial intelligence, to help care teams **identify changes in a patient's condition earlier and respond more quickly**. These tools support clinical decision-making behind the scenes, helping teams prevent complications and focus attention where it is needed most—resulting in safer, higher-quality care for patients.

Technology also played a key role in expanding access to care across the system. Digital scheduling and coordination tools helped reduce wait times for treatments such as oncology infusions and surgical procedures, while improved transfer coordination ensured patients could move more quickly to the right level of care when specialized services were needed. Digital engagement also continued to make it easier for patients to stay connected to their care teams. Telehealth visits allowed patients to receive care from the comfort of home, while enhancements to the MyChart patient portal provided faster access to test results, easier communication with providers and simpler billing options. These tools give patients greater transparency, convenience and control over their care experience.

Safeguarding patient information also remained a top priority. Ongoing investments in cybersecurity and system reliability helped protect personal health data and ensure uninterrupted access to digital services—supporting trust, privacy and continuity of care.



EXCELLENCE IN DIGITAL INNOVATION

RWJBarnabas Health was recognized for its continued leadership and excellence in advancing digital health by The College of Healthcare Information Management Executives (CHIME). In the 2025 Digital Health Most Wired Survey, RWJBarnabas Hospitals were ranked as a Level 9 Acute Organization, while RWJBarnabas Medical Group was ranked as a Level 9 Ambulatory Organization. This level indicates successful implementation of **state-of-the-art technologies in innovative ways** that advance the level of care across patient touchpoints.



“ RWJBarnabas Health has been recognized by CHIME consistently over the last few years for our efforts to harness the latest technology and enhance care across our communities—helping us set the standard for what patients should expect from a health care system. ”

ROBERT T. ADAMSON

Executive Vice President and Chief Information Officer
RWJBarnabas Health

Where Excellence Happens: National Recognition & Local Impact

Across our hospitals, excellence is not just a moment—it's a mindset. Every day, our teams combine clinical expertise, innovation and compassion to deliver care that is safer, more advanced and more responsive to the needs of our patients and communities.

CHILDREN'S SPECIALIZED HOSPITAL Transforming Possibility for Children and Families

In a record-breaking year, Children's Specialized Hospital (CSH) cared for more than 44,000 children, delivering life-changing services. Through **groundbreaking programs like the True Grit Spinal Cord Injury Residential Program**, adolescents from

across the country gained independence and real-world skills while living on a college campus with expert clinical support. This one-of-a-kind experience reflects CSH's belief that healing extends beyond therapy—and into life. In addition, a partnership with BILLY Footwear led to the creation of *BILLY Limitless*, a thoughtfully designed shoe that supports comfort, independence and dignity for individuals with a wide range of physical and sensory needs.



A Children's Specialized Hospital Child Life Assistant danced the night away with a CSH long-term care resident at their disco themed prom in May.

CLARA MAASS MEDICAL CENTER Healing Spaces, Stronger Communities

Clara Maass Medical Center (CMMC) is redefining care by creating environments that heal both body and spirit. A major renovation of Labor and Delivery offers families a warm, calming space designed for comfort, privacy and safety—allowing parents to focus fully on welcoming new life. The hospital's newly redesigned Oncology Healing Room provides patients and loved ones with a peaceful retreat for reflection and emotional renewal, reinforcing CMMC's holistic approach to cancer care. Beyond its walls, CMMC is deeply committed to community wellbeing. Through outreach programs, the hospital **touched more than 11,000 lives, conducting over 3,000 preventative health screenings** and distributing over 550 boxes of food through its various programs and community partnerships.

COMMUNITY MEDICAL CENTER

Convenient Care Designed Around Patients

Community Medical Center continues to invest in access, convenience and modern care close to home. A new state-of-the-art Visitor Parking Garage makes arriving at the hospital easier and less stressful for patients and families. Expanding outpatient access, the hospital partnered to **open the Toms River West Ambulatory Surgery Center, delivering advanced same-day surgical care** in a modern, patient-focused setting. As part of a comprehensive medical hub, the center features five operating rooms and two procedure rooms with state-of-the-art technology and expands area access to outpatient general, pediatric, gynecological, orthopedic, spine, cardiac, urologic and vascular surgical care. The Center is the final service to open within the “Toms River West Hub,” bringing high-quality treatment together under one roof for the Ocean County community. The Hub also includes RWJBarnabas Health Medical Group providers for primary and orthopedic care, Children’s Specialized Hospital outpatient services, New Jersey Imaging Network (radiologic imaging) and JAG Physical Therapy.



Community Medical Center’s annual Health Care Harvest Food Drive has collected more than 410,000 pounds of food in 19 years, helping to fight hunger in the local community.

COOPERMAN BARNABAS MEDICAL CENTER

Expanding Capacity, Elevating Care

Cooperman Barnabas Medical Center (CBMC) continued to grow with the addition of four new surgical suites and a cardiac catheterization lab. The Renal and Pancreas Transplant Division remains the **largest kidney transplant program in the Northeast, completing 383 kidney transplants during the year**. CBMC also achieved Comprehensive Stroke Center designation from The Joint Commission in collaboration with the American Heart Association. Focused on access and efficiency, Emergency Department patients were seen by a provider within a median of 7 minutes. The Neonatal Intensive Care Unit received The Pinnacle of Excellence Award and the hospital’s Well-Being Committee earned bronze-level recognition from the American Medical Association as a Joy in Medicine organization. CBMC was again named one of Healthgrades’ Top 250 Hospitals and a Best Regional Hospital by *U.S. News and World Report*. Opening in 2026, the Melchiorre Cancer Center at Cooperman Barnabas Medical Center will serve as the northern hub for the integrated oncology services offered by RWJBarnabas Health and Rutgers Cancer Institute, New Jersey’s only National Cancer Institute-designated Comprehensive Cancer Center.

JERSEY CITY MEDICAL CENTER

Growing with the Community and Leading with Excellence

Since 2022, Jersey City Medical Center (JCMC) has demonstrated sustained growth and operational strength, with total **inpatient admissions increasing 32 percent** (from 15,839 to 21,080), medical-surgical admissions rising 33 percent and emergency department visits growing 27 percent following the opening of its new ED, reaching 117,325 visits in 2025. JCMC earned its first national recognition from *U.S. News & World Report* as High Performing in Maternity Care, reflecting excellence in maternal safety and outcomes and continued its DNV Primary Stroke Plus Certification, reinforcing leadership in advanced stroke care. The hospital also strengthened workforce stability by reducing nursing turnover from 26.4 percent in 2022 to 21.3 percent in 2024—outperforming the national benchmark—while investing in professional development and certification. Strategic capital investments, including **expanded outpatient cardiology services, new CT suites, upgraded mammography technology and enhanced medical education space**, further advanced access, quality and patient-centered care.

MONMOUTH MEDICAL CENTER

A Bold Vision for the Future

For the fourth time, Monmouth Medical Center (MMC) was nationally recognized as a **Leapfrog Top Teaching Hospital, one of the most competitive honors in health care**, reflecting excellence in safety, quality and patient outcomes. The hospital also earned its second consecutive Emergency Nurses Association Lantern Award, recognizing exceptional leadership, innovation and compassionate emergency care. In December, the New Jersey State Health Planning Board approved the Certificate of Need to relocate MMC designated services from Long Branch to the Vogel Medical Campus at Fort Monmouth, where RWJBarnabas Health is constructing a Specialty and Cancer Care Center. The project will create a new 252-bed, state-of-the-art acute care hospital. Modernization at the Long Branch campus will establish a destination Behavioral Health Center for children and adults, offering private inpatient rooms. Plans for the relocation of outpatient behavioral health services to a holistic healing space within the redesigned hospital will lead to an enhanced experience for both patients and staff. The campus will continue to deliver vital care, including a full-service emergency department

with 24 overnight observation beds, comprehensive radiology, an Ambulatory Surgery Center, stand-by emergency transport and free on-demand transportation for patients in need.



Monmouth Medical Center will create a new 252-bed, state-of-the-art acute care hospital.

MONMOUTH MEDICAL CENTER

SOUTHERN CAMPUS

Award-Winning Emergency Care

Monmouth Medical Center Southern Campus earned the Emergency Nurses Association Lantern Award, recognizing excellence in leadership, innovation and patient-centered emergency care. Additional Geriatric Emergency Department Accreditation ensures older adults receive care tailored specifically to their needs—comfortably, safely and with dignity in a supportive environment. Together, these achievements reflect a deep commitment to excellence across every stage of care.



NEWARK BETH ISRAEL

MEDICAL CENTER

Safety, Innovation and Compassion

Over the past decade, Newark Beth Israel Medical Center (NBI) has advanced its journey as a High Reliability Organization, strengthening a culture of safety, transparency and continuous improvement. Targeted infection-prevention efforts led to an 80 percent reduction in Central Line-Associated Bloodstream Infections and **expanded critical care capabilities, including a new 12-bed Intermediate Care Unit**, a 24/7 Rapid Response Team and enhanced clinical decision-making through targeted provider education and AI tools. These resulted in improved care transitions and markedly better outcomes for complex patients. NBI earned multiple **U.S. News & World Report High Performing designations, including Chronic Obstructed Pulmonary Disease (COPD), Diabetes, Heart Failure, Kidney Failure and Prostate Cancer Surgery** and achieved The Joint Commission's Health Care Equity Certification. In 2025, the hospital opened a new cardiac catheterization laboratory recovery area, featuring 16 state-of-the-art recovery bays, a pediatric bay and a radial lounge for patients recovering from radial artery procedures. These enhancements support more than 4,000 cardiac procedures each year.

ROBERT WOOD JOHNSON UNIVERSITY HOSPITAL NJ's Academic Medical Center

Robert Wood Johnson University Hospital (RWJUH) is rapidly ascending to the ranks of the nation's premier medical institutions by meeting and exceeding the benchmarks of elite academic medical centers. Central to this growth is a significant expansion in capacity and infrastructure. Currently operating with 720 beds, 2025 culminated five-plus years of capital expansion, including the opening of a 15-floor ambulatory building for specialty care, a dedicated building for New Jersey's only National Cancer Institute-designated Comprehensive Cancer Center and more progress in its transformational surgical services expansion. These new facilities are in addition to its nationally ranked 110-bed children's hospital.

RWJUH's clinical capabilities are anchored by internationally recognized specialists from Rutgers Robert Wood Johnson Medical School to offer the region's highest levels of care. Its commitment to excellence is validated by quality awards, advanced certifications and designated national centers of



The Level I Trauma Center at Robert Wood Johnson University Hospital cares for nearly 3,600 trauma patients annually while the Emergency Department sees more than 104,000 patients each year.

excellence (COE) such as the NJ Center for Rare Diseases, which was given the prestigious COE-designation by the National Organization for Rare Diseases this year. RWJUH, in partnership with Rutgers Robert Wood Johnson Medical School, earned The Joint Commission's (TJC) Gold Seal of Approval® as a Comprehensive Cardiac Center and the American Heart Association's Heart-Check Mark for Disease-Specific Certification. It is the first program in New Jersey to achieve this highest level of certification from TJC and the 26th in the United States to hold it currently.

Fueling this clinical success is a robust research and innovation ecosystem. In 2025, faculty secured \$89 million in grant funding for research, driving the development of next-generation therapies and clinical findings. Beyond the laboratory, RWJUH remains deeply integrated into the community, through its health and wellness programs in central New Jersey, such as its partnership with the Mexican Consulate. By balancing high-tech innovation with community-focused care, the campus is redefining the standard for medical excellence in the region.

ROBERT WOOD JOHNSON UNIVERSITY HOSPITAL HAMILTON Advanced Care, Ready When Every Second Counts

Robert Wood Johnson University Hospital Hamilton (RWJUH Hamilton) has expanded its ability to deliver **life-saving care close to home with a new state-of-the-art cardiac catheterization laboratory**, bringing world-class heart and vascular treatment to Mercer County residents. The hospital's new helistop includes helicopters in RWJBarnabas Health's LifeFlight fleet and enhances rapid access to advanced trauma and specialty services, ensuring critically ill patients can be transferred without delay. The Woods Primary and Behavioral Health Center at Hamilton opened, providing a new care option for individuals with intellectual and developmental disabilities and autism. And with its special recognition as an Age-Friendly Health System—Committed to Care Excellence, RWJUH Hamilton has joined the ranks of a growing movement of organizations globally achieving success toward excellence in care for older adults.





Robert R. received the ultimate gift: a new set of lungs through lung transplant surgery at Newark Beth Israel Medical Center. Thriving with a renewed lease on life, he sticks to his routine of pulmonary rehabilitation twice a week at Monmouth Medical Center.



RWJUH Somerset opened the top floor of its two-story vertical expansion. The new floor features 45 all-private patient rooms for orthopedic, post-surgical and general medical-surgical patients.

ROBERT WOOD JOHNSON UNIVERSITY HOSPITAL RAHWAY

Trusted and Community-Focused Care

Robert Wood Johnson University Hospital Rahway (RWJUH Rahway) continues to raise the bar for quality and patient experience. Facility upgrades and expanded outpatient services are creating a more modern, welcoming environment, with **new specialty office space opening in 2026 to bring cardiology, pulmonary, surgical and bariatric care together** in one convenient location. Growing cardiac services and consistent emergency performance reflect a hospital that delivers efficient, reliable care while maintaining a deeply personal connection to the community it serves. Patients visiting the Emergency Department benefit from fast, reliable care, with approximately 40,000 annual visits and average wait times of just two minutes to room and seven minutes to physician. A renovated cardiac catheterization lab further expands access to advanced heart care, supporting a growing number of life-saving procedures.

ROBERT WOOD JOHNSON UNIVERSITY HOSPITAL SOMERSET

125 Years of Excellence and Still Advancing

During its 125th anniversary year, Robert Wood Johnson University Hospital Somerset (RWJUH Somerset) advanced care for the community through expanded facilities, new technologies and nationally recognized quality. The hospital earned its second consecutive Healthgrades designation as one of America's 250 Best Hospitals, along with *U.S. News & World Report* **"High Performing" ratings in Orthopedics, Congestive Heart Failure, Maternity Care and Diabetes**. A cornerstone of this progress is the hospital's 76,000-square-foot, two-story expansion, which adds 45 all-private patient rooms for orthopedic, post-surgical and general medical-surgical patients—bringing two-thirds of medical-surgical rooms to private accommodations. RWJUH Somerset also opened the Kalafer Family Rapid Decision Unit, an 18-bed unit dedicated to patients who need further evaluation without hospital admission. Continued investments in advanced care include Focused Ultrasound for essential tremors, expanded robotic surgical platforms, enhanced digital mammography and the addition of a natural breast reconstruction option for women. In 2025, RWJUH Somerset provided \$2 million in community benefits, reaching more than 51,000 individuals.

TRINITAS REGIONAL MEDICAL CENTER

Safe, Innovative Care: Focused on Every Patient

Trinitas Regional Medical Center has executed a transformative, patient-centered strategy that strengthened its culture and elevated care delivery. For the second consecutive year, *U.S. News & World Report* named Trinitas one of the **2026 Best Hospitals for Maternity Care**, reinforcing its leadership in delivering superior clinical outcomes. Trinitas enhanced its clinical capabilities with the addition of a new TrueBeam Linear Accelerator that reduces radiation treatment times from up to 30 minutes to under 2 minutes, improving precision and reducing side effects. And the addition of the Eon system enables earlier detection of lung nodules, supporting rapid diagnosis and intervention. Throughout the year, the hospital underwent a facility-wide refresh, including new patient room furniture, beds and aesthetic upgrades to create a more welcoming environment.



RWJBarnabas Health and Planet Harvest teamed up for a program that provides fresh food boxes weekly to families in need served by Trinitas Regional Medical Center's Women's Health Center, Pediatric Health Center and the Special Supplemental Nutrition Program for Women, Infants and Children, in Elizabeth. Each 15 pound box is filled with fresh produce, proteins and grains to support healthy, nutritious living for new moms and their babies.

Research & Academic Excellence

2025 marked a year of significant growth and innovation in research, academics and clinical education across RWJBarnabas Health. In partnership with Rutgers University, we are advancing medical knowledge, translating discoveries into patient care and preparing the next generation of clinical leaders. Together, we remain committed to improving health outcomes through research, innovation and education.

ACADEMIC PARTNERSHIPS DRIVING SCIENTIFIC IMPACT

Through our partnership with faculty physicians at Rutgers University—who comprise the academic practice within the RWJBarnabas Health Medical Group—we advanced science in both the laboratory and at the bedside. Anchored at the academic medical campus at Robert Wood Johnson University Hospital in New Brunswick, faculty at Robert Wood Johnson Medical School and Rutgers Cancer Institute secured \$89.6 million in National Institutes of Health funding.

This included support for innovative cancer research, as well as \$5.2 million in grants focused on advancing new technologies in neuroscience and heart and vascular care.



NATIONAL DESIGNATIONS AND SPECIALIZED CENTERS OF EXCELLENCE

Under the leadership of internationally renowned cardiologist Sabahat Bokhari, MD, FACC, FASNC, and data scientist Naveena Yanamala, MS, PhD, FASE, Robert Wood Johnson University Hospital (RWJUH) earned a Center of Excellence designation from the National Organization for Rare Disorders and launched the New Jersey Center for Rare Diseases, serving both adults and children. As the state's only Level 2 Special Pathogen Treatment Center, RWJUH also received a \$500,000 federal STAND grant, supporting continued modernization of emergency preparedness capabilities and strengthening its role within the National Special Pathogens System.

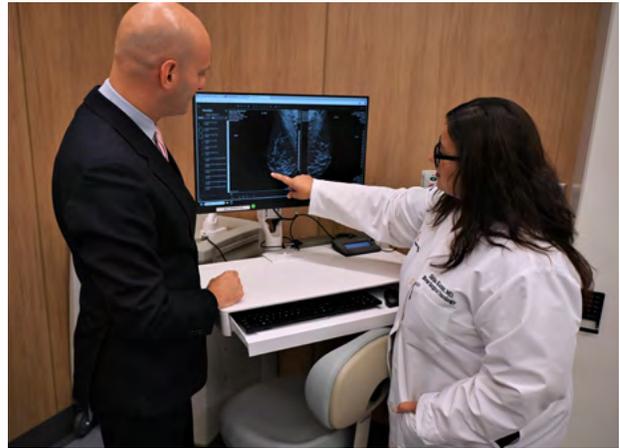


Robert Wood Johnson University Hospital and Rutgers Robert Wood Johnson Medical School's Rare Disease Center of Excellence will be led by Dr. Sabahat Bokhari, (right) as Director, and Dr. Naveena Yanamala, as Co-Director (left).

EXPANDING RESEARCH, PUBLICATIONS AND CLINICAL TRAINING

Academic faculty continued to publish in leading scientific journals and present findings at national and international conferences, helping translate research into improved clinical care across service lines. Physician-scientists led and participated in numerous national and investigator-initiated clinical trials spanning a wide range of diseases. One such example is a multi-institutional study led by RWJBarnabas Health and Rutgers Cancer Institute investigators, as well as Tufts Medical Center and The University of Manchester, which developed the first individualized risk prediction model for adults with early-stage Hodgkin's lymphoma, supporting more personalized treatment planning. The findings were published in the *New England Journal of Medicine Evidence* and presented by Andrew M. Evens, DO, MBA, MSc, Deputy Director for Clinical Services and Chief Physician Officer at Rutgers Cancer Institute and the Jack & Sheryl Morris Cancer Center and System Director of Medical Oncology, RWJBarnabas Health,

at the International Conference on Malignant Lymphoma, a leading global forum for lymphoma research and clinical advancements.



Jeremy Sinkin, MD, a plastic surgeon at Robert Wood Johnson University Hospital and an associate professor of surgery at Rutgers Robert Wood Johnson Medical School (left); reviews an image with Schicha Kumar, MD, FACS, Surgical Oncologist at Rutgers Cancer Institute and RWJBarnabas Health.

CLINICAL EXCELLENCE MEETS ENTREPRENEURIAL INGENUITY

Strategic partnerships continue to drive meaningful advancements in health care delivery. A key example is our collaboration with Liberty Science Center's SciTech Scity Healthcare Innovation Engine, which accelerates the integration of advanced technology and data-driven solutions into clinical practice—supporting improved outcomes for the communities we serve.

In partnership with the Healthcare Innovation Engine, RWJBarnabas Health launched two innovative pilot programs addressing critical gaps in care. The first introduces the nation's first FDA-approved cuffless blood pressure patch, enabling continuous 24-hour monitoring—including during sleep—to support more accurate diagnosis and personalized treatment for cardiovascular patients. This pilot is being implemented at SciTech Scity, Liberty Science Center's 30-acre "city of tomorrow" in Jersey City.

The second pilot, developed with Dimer Health and Jersey City Medical Center, focuses on post-emergency department care through a physician-led telehealth clinic model. Designed to support uninsured patients facing barriers to follow-up care, the program targets the critical 30-day period after emergency department discharge, helping reduce care gaps, improve continuity and support better long-term outcomes.



Together, these initiatives reflect the mission of the Healthcare Innovation Engine—to transform health care delivery through collaboration with emerging digital health companies—and demonstrate RWJBarnabas Health's commitment to innovation, partnership, and scalable solutions to real-world health care challenges.

Our Healthy Communities

In 2025, RWJBarnabas Health's Community Health teams continued their work to address New Jersey's most pressing social determinants of health by expanding programs and infrastructure that improve health beyond traditional medical care. Two priority areas—food insecurity and access to health care—guided this year's investments.

FIGHTING FOOD INSECURITY THROUGH INCREASED ACCESS TO HEALTHY FOOD AND NUTRITION EDUCATION:

Harvest: An RWJBarnabas Health Farm to Community Center

In June, we unveiled Harvest, New Jersey's first-of-its-kind, 8,000-square-foot food hub in Newark that will distribute nutritious food to local pantries, schools and community organizations. Harvest will provide nutrition education, access to registered dietitians, SNAP Navigators and Community Health Workers, and support for local farmers and food entrepreneurs.



Strategically located in the heart of Newark in the historic Hahne's Building on Halsey Street, Harvest is poised to become a vital hub for community-driven programs that expand access to nutritious food, provide comprehensive nutrition and wellness education and support local food entrepreneurs.

EXPANDED INVESTMENTS

In 2025, we expanded investments in local nonprofits and organizations—totaling millions of dollars—to strengthen community wellbeing, economic stability and access to care across New Jersey. Through such investments, we:

- ▶ Launched **The Bridge Project** in New Jersey, providing up to \$20,000 to 100 low-income mothers over their child's first three years to promote healthy development and financial stability.
- ▶ Partnered with United Way of Greater Newark to advance poverty-reduction efforts and improve long-term community stability.
- ▶ Supported **Planet Harvest**, enabling the weekly distribution of 200+ nutritious food boxes to families in need at Trinitas Women's Health Center.
- ▶ Funded **El Barrio Wellness at La Casa de Don Pedro**, bringing bilingual, trauma-informed mental health services for local children, adults and families.
- ▶ Backed **The North Ward Center** in expanding its Center for Autism Adult Day Care program, increasing support for adults with autism and their caregivers.



Scan QR code to watch:
 "Building Health Beyond Hospital Walls
 —an RWJBarnabas Health Framework
 for Community Health"

Brigaid

We kicked off a three-year initiative embedding seven chefs across 71 Newark Public Schools to nutritionally enhance meals and provide staff training.

Food Farmacies

Located across Middlesex, Hudson, Essex and Mercer counties, our food farmacies offer nutritious food options and counseling from registered dietitians, including culturally relevant recipes and chronic disease education.

FOOD FARMACIES FAST FACTS:

51,500

Individuals served

329,000

Pounds of food donated

13,800

Households served

313,200

Diapers donated

KidsFit and Hannah's Kitchen

In 2025, KidsFit expanded and is now in 121 schools, supporting healthier habits for children through exercise, nutrition and behavioral education led by pediatricians, dietitians and exercise physiologists. KidsFit and Hannah's Kitchen, a kids culinary and nutrition program, have educated nearly 40,000 children to date.

Share My Meals

In March, RWJBarnabas Health expanded its partnership with Share My Meals system-wide—ensuring nutritious surplus meals from the cafeteria are donated to each hospital's respective local partner organization.

SHARE MY MEALS FAST FACTS:

26,400

Meals donated

\$215,000

Estimated in meals recovered

34,500

Pounds of food saved



TOTAL FOOD PROVIDED:
1.7 MILLION POUNDS
(SINCE 2019 THROUGH 2025)

Total food provided, including through food farmacies and food box delivery programs such as Planet Harvest and Common Market and through fresh produce from The Beth Greenhouse and Sadie Vickers Community Garden

INCREASED AND IMPROVED ACCESS TO HEALTH CARE AND PREVENTION:

Community Health Worker (CHW) Program

The CHW program expanded to all RWJBarnabas Health hospitals and their surrounding communities and in October celebrated the team's 100,000th patient interaction milestone. CHWs conducted Social Determinants Of Health (SDOH) assessments and followed patients for at least 120 days, helping them navigate appointments, transportation, food access, housing resources and more.

COMMUNITY HEALTH WORKER PROGRAM FAST FACTS:

39,000⁺

Patients screened for SDOH

127,300⁺

Individuals engaged with (CHW program)

15,000⁺

Individuals enrolled in Medicaid

27,000⁺

Connections between patients and social/health resources

Essex County Pediatric Mobile Health Clinic

Launched in September, the mobile clinic delivers school physical exams, vision and hearing tests, asthma checks, education and more directly to children who need them most, meeting patients where they live.



Scan QR code to view video



The Community Health Worker program celebrated its 100,000th patient interaction milestone.



Scan QR code to view video

TRANSPORTATION SUPPORT

Through RWJBarnabas Health's fleet of transportation vehicles and rideshare partnership, patients have now accessed 147,000+ cost-free rides to medical appointments, pharmacies, food pantries and more.

147,000⁺

Transportations accessed

Community & Global Health Team

The Community & Global Health Team advanced health access and prevention statewide through mobile clinics, school-based initiatives, health screenings, chronic disease education, and strategic partnerships with community organizations and system-wide collaboration.

COMMUNITY & GLOBAL HEALTH TEAM FAST FACTS:

300+

Public programs (health fairs, donation drives, educations)

5,000+

Screenings (3,321 for hypertension, diabetes and cardiovascular risk factors)

1,500+

Vaccinations (adult and pediatric)

40,000+

Individuals served



RWJBarnabas Health Global Health Impact

We deployed three interdisciplinary medical teams to Puerto Rico, improving access to specialty and preventive care. Partnering with Direct Relief and local clinics, we served 318 patients and delivered 987 medical and social services, including chronic disease management, screenings, HIV prevention and specialty evaluations. Teams also conducted home visits for individuals with mobility or complex needs.



Scan QR code to view video

SNAP Navigator Program

In 2025, RWJBarnabas Health became and remains the only health system in NJ to embed Supplemental Nutrition Assistance Program (SNAP) Navigators in every hospital. In partnership with the NJ Department of Human Services, Navigators assist community members in enrolling in and maintaining SNAP benefits.

SNAP NAVIGATOR PROGRAM FAST FACTS:

6,600

Encounters with individuals

2,700

SNAP applications and recertifications submitted

EMERGENCY DONATION TO LOCAL PANTRIES DURING SNAP LAPSE

In November, as the nation faced disruptions to federal food assistance benefits, RWJBarnabas Health provided \$1 million to support 14 local feeding organizations in our communities throughout the state.



The health system was proud to sponsor the 2025 FinFe\$t at NJIT in Newark, supporting the dfree® Financial Freedom Movement led by Rev. Dr. DeForest B. Soaries, Jr., a valued member of our Board of Trustees. Our Community Health teams from Newark Beth Israel Medical Center, Cooperman Barnabas Medical Center and Clara Maass Medical Center were on site offering health screenings, education and resources—along with support from our SNAP Navigators and Community Health Workers.

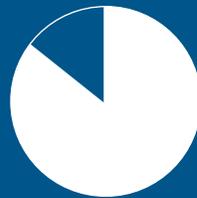
Expansion, Innovation and Impact

In 2025, RWJBarnabas Health Medical Group reached a pivotal moment of growth and transformation. Strategic investments in new facilities, technology and people expanded access to care while strengthening the patient experience across New Jersey.

A YEAR OF GROWTH

RWJBarnabas Health Medical Group added more than 313,000 square feet of new clinical space in 2025, including RWJBarnabas Health at Old Bridge and the Ambulatory Medical Pavilion located on the academic medical campus of Robert Wood Johnson University Center (pictured bottom right) in New Brunswick. These state-of-the-art locations bring comprehensive, academic and compassionate care closer to the communities we serve.

Access to care also improved through centralized scheduling, smart automation and expanded access teams. Tools such as Epic Fast Pass helped fill 5,800+ last-minute appointments, increasing appointment completion and driving nearly 10 percent growth in select specialties—delivering faster access and better outcomes for patients.



80%+

Community practices ranking in Likelihood to Recommend, reflecting consistent, high-quality care and strong patient trust

AT-A-GLANCE

313,000⁺

Square feet of new clinical space

6,000⁺

Employees, including 3,000+ providers

150

New providers recruited in 2025

DRIVEN BY DEDICATED PROFESSIONALS

RWJBarnabas Health Medical Group is powered by expert providers committed to compassionate, patient-centered care. In 2025, physicians across 45 specialties were named *NJ Monthly* Top Doctors, recognizing excellence that patients experience every day.

LOOKING AHEAD

Growth continues with plans for a 150,000+ square-foot multi-specialty facility in Morristown and a 67,000-square-foot multi-specialty facility on Route 9 in Howell, alongside enhanced digital tools, stronger customer service and continued focus on compassionate, high-quality care. RWJBarnabas Health Medical Group is growing with purpose—building a healthier, more connected future for New Jersey.



Residents from Old Bridge and surrounding communities have access to multi-specialty services in a 72,000-square-foot, three-story building, staffed with providers from RWJBarnabas Health Medical Group, Rutgers and Family First Urgent Care.



CARE THAT CONNECTS

RWJBarnabas Health Medical Group celebrated the 100th birthday of one of its oldest patients, Letizia Di Giacomantonio of Raritan. Letizia has been a patient of RWJBarnabas Health Medical Group cardiologist Sharan Mahal, MD, since 1994 and has also received cardiac care, including the implantation of four coronary stents, at Robert Wood Johnson University Hospital Somerset.

Photo Left: The 15-story Ambulatory Medical Pavilion in New Brunswick is home to New Jersey's top clinical experts from Rutgers, as part of the RWJBarnabas Health Medical Group.

Strengthening the Care Continuum Through Joint Ventures

RWJBarnabas Health's joint venture enterprise plays a vital role in extending high-quality, convenient care beyond the walls of our hospitals. Through strong partnerships and innovative collaborations, the network has grown into a comprehensive system of outpatient and community-based services designed to meet patients where they live and work. Today, the RWJBH JV enterprise encompasses 45 medical practices—including JAG Physical Therapy's 171 clinics—along with 31 ambulatory surgery centers, 48 DaVita dialysis centers, 38 freestanding imaging facilities and home health and hospice services.

Growth within the JV portfolio remained strong throughout the year. In December alone, four additional practices were onboarded, further enhancing the System's reach and capabilities and reinforcing our commitment to building sustainable, high-value partnerships that benefit patients and communities across New Jersey.

GROWING PEDIATRIC SERVICES TO MEET COMMUNITY DEMAND

Expanding access to specialized pediatric care has been a major focus. A key milestone was the formation of a joint venture with PM Pediatrics, a nationally recognized pediatric urgent care platform. The partnership is focused on its 12 New Jersey locations—10 of which align directly with RWJBH's core service area—strengthening access to high-quality, convenient pediatric urgent care services.

We also opened our first pediatric joint venture in Monmouth County, Children's Health Center, to help meet rising demand in Middletown and Marlboro. With this addition, the RWJBH pediatric JV footprint now spans 13 counties, 45 locations and 243 providers, ensuring children and families receive coordinated primary and specialty care across the region as part of the largest Children's Health Network in New Jersey. Additionally, Children's Specialized Hospital launched its first national joint venture—Children's Specialized ABA. This program provides comprehensive, whole-child autism therapy through a multidisciplinary team that includes psychologists, diagnosticians, board-certified behavior analysts, registered behavioral technicians, occupational therapists and speech pathologists, with planned expansions in Newark and Voorhees to meet growing need.



The Woods Primary and Behavioral Health Center at Hamilton—developed through a partnership between RWJBarnabas Health and Woods System of Care—marks a major step forward in care for individuals with intellectual and developmental disabilities and autism. Located at Robert Wood Johnson University Hospital Hamilton, it is the first integrated clinic of its kind in the state, designed to close longstanding gaps in health care access for this underserved population.

AT-A-GLANCE

45

Practices

10,500

Employees

3,300

Providers

630

Locations

EXPANDING LOCAL ACCESS TO COMPREHENSIVE CANCER CARE

We welcomed Oncology & Hematology Specialists, providing patients in Morris County and surrounding areas with access to services and treatments such as local infusion therapy, bone marrow testing, nutrition services, clinical trials and seamless connection to our hospitals for advanced cancer care, ensuring our patients receive high-quality treatment close to home.

STRENGTHENING HEART AND VASCULAR SERVICES

Through Ocean Heart Group, patients will have expanded access to innovative heart care, including our first Cardiac PET program in Toms River. This technology will bring advanced cardiac imaging to our communities—eliminating long travel times and accelerating diagnosis and treatment.

Our JV Physician Enterprise Provides:

- ▶ **More access points** for families
- ▶ **Shorter wait times** through referral optimization
- ▶ **More specialists** working together
- ▶ **Coordinated care**
- ▶ **Innovations in care delivery** that benefit patients where they live



The Family First Urgent Care team celebrated the ribbon cutting for RWJBarnabas Health at Old Bridge, a new multi-specialty ambulatory care facility that provides coordinated outpatient care in a centralized setting.

Transforming Cancer Care: Research, Innovation and Access

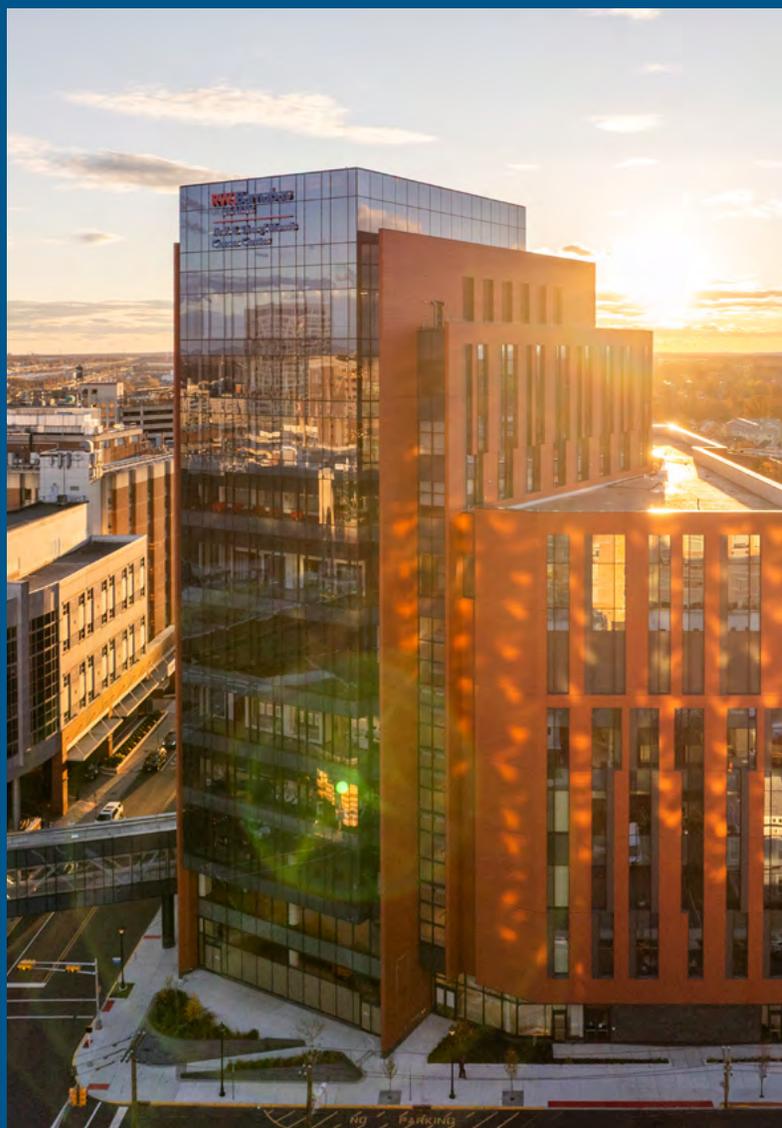
RWJBarnabas Health and Rutgers Cancer Institute—the state’s only National Cancer Institute-designated Comprehensive Cancer Center—continued to redefine cancer care in New Jersey, bringing world-class treatment, groundbreaking research and compassionate support closer to home for patients and families.

A LANDMARK INVESTMENT: THE JACK & SHERYL MORRIS CANCER CENTER

A defining milestone was the opening of the Jack & Sheryl Morris Cancer Center in New Brunswick—one of only 13 freestanding cancer hospitals nationwide and the only one in New Jersey. Located on the academic medical campus of Robert Wood Johnson University Hospital, the state-of-the-art, 12-story, 520,000-square-foot facility offers both inpatient and outpatient cancer services. Features include innovative operating rooms, advanced radiation therapy—most notably the MR-Linac, one of only 100 in operation worldwide—comprehensive imaging capabilities, retail space and ancillary services designed to support patient health and wellness. The Morris Cancer Center also houses research laboratories supporting 10 additional research teams, complementing the 35 research laboratories at Rutgers Cancer Institute, further strengthening the integration of discovery and care.



Jack Morris, Chair of the Board of RWJUH and Chair Emeritus of the RWJBH Corporate Board, and Sheryl Morris, whose generosity and leadership have helped fuel the advancement and integration of cancer care and academic medicine in New Jersey.



413,000

Patient visits
(outpatient and inpatient)

69,000

Infusions provided

52,000

New patient visits

71,000

Radiation oncology
treatments performed

7,200

Malignant surgeries
completed

EXPANDING ACCESS ACROSS THE STATE

The Morris Cancer Center is the cornerstone of a \$1.5 billion transformative investment in oncology services across New Jersey. This investment also includes the Melchiorre Cancer Center at Cooperman Barnabas Medical Center in Livingston, scheduled to open in 2026, and the Specialty and Cancer Care Center at the Vogel Medical Campus in Tinton Falls, planned for early 2027. Together, these facilities expand access to exceptional, comprehensive, multidisciplinary cancer care delivered by an integrated network of nationally recognized oncologists.

ADVANCING CELLULAR THERAPY AND TRANSPLANT MEDICINE

Additional milestones in 2025 included the 30th anniversary of the Transplant and Cellular Therapy Program, one of only two such programs in the state. Accredited by the Foundation for the Accreditation of Cellular Therapy and the National Marrow Donor Program, the program is also a certified Gene Therapy Treatment Center for both adults and children. The program provides access to advanced therapies for blood cancers and sickle cell disease, including autologous and allogeneic stem cell transplantation, CAR T-cell therapy and gene therapy for sickle cell anemia and beta-thalassemia. This past year marked the first full year of the Pediatric Stem Cell Transplantation and Cellular Therapies Program at Rutgers Cancer Institute and The Bristol-Myers Squibb Children's Hospital at Robert Wood Johnson University Hospital. During this period, five patients received allogeneic transplants (four for sickle cell disease), one patient received CAR T-cell therapy and one patient received gene therapy for sickle cell disease. To date, all sickle cell patients remain disease-free and continue to be monitored—representing the first curative sickle cell treatments delivered within the health system.



Joy Bauer, Nutrition and Health Expert on NBC's Today Show, preparing a healthy smoothie as part of the inaugural cooking demonstration in the Jack & Sheryl Morris Cancer Center demonstration kitchen.



5-year-old patient Serina P. and her family join the leadership of RWJBarnabas Health, Rutgers Cancer Institute, and Robert Wood Johnson University Hospital, along with the Rutgers Scarlet Knight, at the opening of the new Jack & Sheryl Morris Cancer Center.

▼ **CANCER CARE (continued)**

RESEARCH DRIVING BREAKTHROUGHS IN CARE

Groundbreaking cancer research remains the engine driving advanced treatment options, improved outcomes and new understanding of complex diseases. Among the year's highlights was landmark data presented by Christian Hinrichs, MD, at the Society of Immunotherapy for Cancer Annual Meeting. His team reported results from a clinical trial using innovative T-cell therapy that achieved long-term remission—and, in some cases, complete tumor regression—in patients with advanced HPV-related cancers. Two patients with metastatic



Christian Hinrichs, MD, Co-Director of the Duncan and Nancy MacMillan Cancer Immunology and Metabolism Center of Excellence at Rutgers Cancer Institute and Chief of the Section of Cancer Immunotherapy, discusses ongoing cancer research with Eileen White, PhD, Deputy Director and Chief Scientific Officer at Rutgers Cancer Institute.

cervical cancer remain in complete remission 10 years after a single infusion of tumor-infiltrating lymphocyte therapy. A second study demonstrated substantial tumor shrinkage in six of 10 patients with advanced HPV-related cancers, including two patients who have remained cancer-free for more than 14 months. These results represent meaningful progress toward curative therapies for difficult-to-treat solid tumors.



Dr. Andy Evens, Chief Physician Officer, Jack & Sheryl Morris Cancer Center and Rutgers Cancer Institute, and Jack Morris, Chair of the Board of RWJUH and Trustee on the RWJBH Corporate Board, visit with 5-year-old pediatric cancer patient, Serina P.

Moments That Matter



RESILIENCE FUELS RECOVERY FROM RARE BLOOD CANCER

Gene R. was diagnosed with high-risk myelodysplastic syndrome, a rare and aggressive blood cancer. Following specialized treatment at Monmouth Medical Center and a successful allogeneic bone marrow transplant at Rutgers Cancer Institute, he recovered—reflecting the impact of world-class care for complex blood cancers.



Scan QR code
to read Gene's story

▼ HEART & VASCULAR

TRUSTED HEART & VASCULAR CARE

RWJBarnabas Health (RWJBH) delivers innovative, system-focused heart and vascular care solutions across the state's largest network of cardiac services. In 2025, the system managed over 325,000 ambulatory visits, a 6 percent increase over 2024, reflecting the growing demand for high-quality heart and vascular care. Across four cardiac surgical centers—Cooperman Barnabas Medical Center, Robert Wood Johnson University Hospital, Newark Beth Israel Medical Center and Jersey City Medical Center—RWJBH performed nearly 2,000 open-heart surgeries, over 1,700 structural heart procedures and 32 heart transplants in 2025, maintaining the state's largest collective structural heart program. The system also treated more than 850 patients with high-risk stroke prevention procedures through the largest left atrial appendage occlusion program in New Jersey and New York.

Diagnostics, Imaging and Innovation

RWJBH operates more than 30 cardiac catheterization labs, performing 18,000 cardiac catheterizations in 2025. Its ambulatory diagnostic and cardiac CT programs include a cardiac PET/CT program supporting the nation's fourth-largest cardiac amyloidosis program, recognized as the state's only Center of Excellence for Rare Diseases.

Academic Collaboration and Research

In partnership with Rutgers University, RWJBH trains the next generation of heart and vascular specialists through

325,000⁺

Ambulatory visits
(+6% vs. 2024)

850⁺

Left atrial appendage
occlusion procedures

~2,000

Open-heart surgeries
performed

18,000⁺

Cardiac catheterizations
performed

1,700⁺

Structural heart
procedures completed

350

Peer-reviewed pubs in
cardiovascular research

residency and fellowship programs. In 2025, more than 75 physician fellows participated in specialized training—an increase of over 30 percent from three years prior. The system produced 350 peer-reviewed publications, advancing research in artificial intelligence, imaging and digital health applications for cardiovascular care.

Patient Access and Quality Initiatives

A new comprehensive patient access program has reduced wait times and improved ambulatory access. By integrating Epic care pathways and system-wide coordination, RWJBH enhanced patient outcomes and satisfaction, strengthening its position as a leader in cardiovascular care.



▼ ORTHOPEDICS

NATIONAL RECOGNITION FOR ORTHOPEDIC INNOVATION AND OUTCOMES

Becker's Hospital Review named RWJBarnabas Health (RWJBH) one of the Top 100 Orthopedic Programs in the U.S. for the third consecutive year, reflecting the system's clinical excellence and patient outcomes. With 112 affiliated surgeons across the network, the service line expanded access to top-tier care. A new RWJBH orthopedic practice opened in River Edge, Bergen County, while Seaview Orthopaedics added a location in East Brunswick. Robert Wood Johnson University Hospital Somerset introduced robotic surgery for total hip and knee replacements using Mako 4 SmartRobotics™ technology, which maps each patient's unique anatomy and provides real-time intraoperative feedback, enhancing precision, personalization and recovery.

Championing Health On and Off the Field

Our orthopedic experts care for professional and collegiate athletes, including the New Jersey Devils, Gotham FC (2025 NWSL champions), Rutgers University, Seton Hall University and Princeton University. Through Operation Walk USA, Monmouth Medical Center and Seaview Orthopaedics provide free joint replacements for uninsured patients, giving the gift of mobility to those in need.

NATIONALLY RECOGNIZED ORTHOPEDIC CARE

- **Becker's Hospital Review:** Top 100 Orthopedic Programs, third consecutive year
- **U.S. News & World Report 2025:**
 - Robert Wood Johnson University Hospital and Robert Wood Johnson University Hospital Somerset—High Performing in Orthopedics
 - Cooperman Barnabas Medical Center—Hip Fracture Surgery
 - Robert Wood Johnson University Hospital—Spinal Fusion
 - Monmouth Medical Center—Hip Replacement Surgery
- **Healthgrades America's 100 Best Hospitals for Orthopedic Surgery (second year):** Community Medical Center

Innovation, Research and Education

Our experts delivered 38 invited lectures and 28 podium/poster presentations at national and international orthopedic meetings. Surgeons participated in seven industry-supported clinical trials focused on osteobiologics, joint replacement technology, periprosthetic fracture care and infection prevention, and published 12 articles in top peer-reviewed orthopedic journals. Monmouth Medical Center celebrated the 80th anniversary of its orthopedic residency program, the oldest in New Jersey; the Jersey City Medical Center residency program expanded from three to four residents per year; and our Traumatology Fellowship welcomed two new fellows, providing advanced training in complex trauma and reconstructive surgery.

▼ PRIMARY CARE

MAKING PRIMARY CARE EASIER TO ACCESS, CLOSER TO HOME

RWJBarnabas Health Primary Care continues to set the standard for advanced, patient-focused care across New Jersey, improving access, care coordination and community engagement while building trust with patients and families. Stronger referral pathways, service line collaboration and joint venture partnerships connected an additional 1,500 patients to specialists, ensuring more seamless care and fewer missed opportunities. We opened doors in new towns, welcomed patients



Monmouth Medical Center and Seaview Orthopaedics teamed up to give the gift of mobility to two Jersey Shore residents through Operation Walk USA.

into brand-new spaces and ensured that 90 percent of the people in our service areas are within minutes of a trusted RWJBH Primary Care provider who will walk with them through every stage of life. RWJBH Primary Care piloted the Patient Access Transformation Initiative, the first service line in the system to implement this advanced access model. A key component was a Centralized Access, Referrals and Engagement (CARE) Center, which streamlined call routing and scheduling for 72 practices and 267 providers, ensuring patients connect seamlessly to care. A FastPass Program was also introduced, offering earlier appointments, reducing average wait times by 32 days and saving nearly 100,000 cumulative days for patients.

▼ **BARIATRIC SURGERY & WEIGHT LOSS**

NATIONALLY RECOGNIZED EXCELLENCE IN BARIATRICS

RWJBarnabas Health continues to set the standard for bariatric and metabolic surgery, achieving participation across all bariatric programs in the Metabolic and Bariatric Surgery Accreditation and Quality Improvement Program (MBSAQIP), the nation’s most rigorous quality framework for bariatric care. Robert Wood Johnson University Hospital also earned its seventh consecutive Bariatric Surgery Certification from The Joint Commission—an honor held by fewer than 10 programs nationwide.



▼ **BEHAVIORAL HEALTH**

COMPASSIONATE, COMMUNITY-BASED BEHAVIORAL HEALTH

In partnership with Rutgers University Behavioral Health Care (Rutgers UBHC), RWJBarnabas Health continued to strengthen New Jersey’s largest behavioral health network through innovative, recovery-focused care across hospital and community settings. Last year’s innovative ARRIVE Together Program, supported by the NJ Office of the Attorney General, was expanded to include the launch of a Critical Incident Response Model. RWJBarnabas Health formed a 24/7 on-call team of mental health professionals from Monmouth Medical Center, Newark Beth Israel Medical Center, Jersey City Medical Center and Trinitas Regional Medical Center to provide real-time psychiatric consultation and de-escalation support. Rutgers UBHC also expanded ARRIVE Together services in Middlesex County and Newark.

Other innovative patient access points included the behavioral health living room model at Monmouth Medical Center Southern Campus and the modernization of the Pollack Center for Behavioral Wellness in Long Branch. Guided by trauma-informed care principles, these efforts contributed to safer environments, reduced restraint use and improved patient and staff wellbeing.

RWJBarnabas Health Institute for Prevention and Recovery launched an expanded naloxone initiative to distribute 15,000 naloxone and wellness kits statewide. Through a partnership with the New Jersey State Police,

Moments That Matter



INNOVATIVE ULTRASOUND TECHNOLOGY SAVES A LIFE

Sara A. has a new lease on life thanks to innovative point-of-care ultrasound (POCUS) technology at Robert Wood Johnson University Hospital. Rapid diagnosis of a life-threatening aortic dissection in the Emergency Department enabled immediate treatment—saving critical time and significantly improving her outcome.



Scan QR code
to read Sara’s story



The IFPR team hosted a National Recovery Month table at Monmouth Medical Center Southern Campus.

more than 1,700 naloxone boxes and 736 wellness kits were distributed by year's end, with full distribution planned for 2026. The initiative aligns with New Jersey's Naloxone365 Program, helping reduce overdose deaths while addressing stigma and promoting recovery.

▼ DIGESTIVE HEALTH

INTEGRATED DIGESTIVE CARE

RWJBarnabas Health advanced its vision to create New Jersey's leading integrated system of digestive health care through a coordinated, system-wide approach, delivering state-of-the-art, patient-centered and comprehensive clinical care while expanding education and research initiatives. A key driver of progress was a physician alignment strategy that expanded access and

reduced barriers to care—particularly for underserved populations. This effort resulted in the addition of 10 new gastroenterologists to the RWJBarnabas Health Medical Group. New Digestive Health programs were launched, including inflammatory bowel disease, motility disorders, hepatology, advanced endoscopy and gastrointestinal surgery, in close collaboration with oncology, surgery and endocrinology. Gastroenterology fellowship training expanded and research remained a core focus, with active clinical trials underway to advance detection and treatment of digestive diseases, including studies on Barrett's esophagus, GI bleeding, inflammatory bowel disease and much more.

▼ CHILDREN'S HEALTH

SPECIALIZED, FAMILY-CENTERED CARE FOR CHILDREN

RWJBarnabas Health advanced pediatric care across the state, delivering highly specialized services supported by nationally recognized programs. For the third consecutive year, RWJBarnabas Health's Pediatric Urology Program, part of the Children's Health Network, is ranked among the nation's best by *U.S. News & World Report*. The network ranking was inclusive of The Bristol-Myers Squibb Children's Hospital at Robert Wood Johnson University Hospital, Children's Hospital of New Jersey at Newark Beth Israel Medical Center, The Unterberg Children's Hospital at Monmouth Medical Center and the McMullen Children's Center at Cooperman Barnabas Medical Center.



Moments That Matter



LIFE-CHANGING CARE FOR KIDS

Specialists from various disciplines within our Children's Health Network are achieving great success in a unique one-of-a-kind program for kids. The Pediatric Orthopedic Multidisciplinary Program provides comprehensive, coordinated care for children with complex neuromuscular and orthopedic conditions.



Scan QR code to see how we are changing children's lives

New Jersey's Only Dedicated Pediatric & Neonatal Transport Service

The RWJBarnabas Health Pediatric Transport Team—New Jersey's only dedicated pediatric and neonatal transport service, available 24/7—deployed two state-of-the-art ambulances. Designed to safely transport patients from premature newborns to young adults, these vehicles expanded access to high-acuity, lifesaving care for the state's most vulnerable children. This elite team delivered continuity of intensive care during interfacility transport by ground or air, operating across more than a dozen hospital locations. Each transport is staffed by highly trained pediatric nurses, respiratory therapists and EMTs, and ambulances are equipped with child-friendly features such as TVs, video game consoles, iPads and comfort items to help reduce anxiety and manage pain. In 2025, the Pediatric Transport Team facilitated the care of more than 2,000 pediatric patients.



A new helistop at RWJUH Hamilton is available 24/7 for critical medical emergencies, working in tandem with the hospital's ground ambulance team.

▼ EMERGENCY CARE

FASTER, SAFER CARE WHEN IT MATTERS MOST

RWJBarnabas Health operates New Jersey's largest and most integrated emergency care network, providing rapid, coordinated care across emergency departments, EMS, mobile health, hospitalists, critical care and transfer services.

EMERGENCY CARE AT-A-GLANCE

- New Jersey's largest EMS program with more than 1,700 team members
- 840,000 ED visits annually across 13 Emergency Departments
- 3.5% reduction in ICU length of stay
- 5 Intermediate Care Units launched
- 593K+ hospitalist encounters
- Integrated academic mission with 3 Emergency Medicine residencies, 4 fellowships, and an APP postgraduate program

Moments That Matter



ADVANCED EPILEPSY CARE HELPS A PATIENT REALIZE HIS DREAM

Alex C. aspired to become a police officer and serve the community where he was raised, but uncontrolled epileptic seizures put his future at risk. After years of treatment and ultimately successful epilepsy surgery at Robert Wood Johnson University Hospital's Level IV Epilepsy Center, Alex has achieved his dream.



Scan QR code
to read Alex's story

▼ NEUROSCIENCES

ADVANCING STROKE AND NEUROLOGICAL CARE

RWJBarnabas Health treated more than 9,500 code strokes, representing a 30% increase from prior volumes and demonstrating our growing impact on stroke care statewide. The system also received a second advanced comprehensive stroke program certification from The Joint Commission with Cooperman Barnabas Medical Center earning its first Gold Seal of Approval for Advanced Certification in Comprehensive Stroke Center for 2024–2026. Newark Beth Israel Medical Center was awarded a \$578,100 grant, “Erasing Barriers to High-Quality Comprehensive Stroke Care in Greater Newark,” highlighting our commitment to access in underserved communities. And through partnerships with NIH StrokeNet, a clinical research network, patients across the state also have expanded access to stroke clinical trials, bringing cutting-edge research closer to home. These efforts, combined with our consistent national recognition—Robert Wood Johnson University Hospital earned a spot on Becker’s 100 Great Neuro and Spine Hospitals for the third consecutive year—highlight the strength and growth of New Jersey’s largest integrated stroke network, improving outcomes and saving lives across the state.

▼ NURSING

DELIVERING NURSING EXCELLENCE

RWJBarnabas Health (RWJBH) expanded nursing education, leadership development and workforce support initiatives in 2025, including the opening of a new RWJBarnabas Health School of Nursing campus in Oceanport. The state-of-the-art site complements the existing Elizabeth location and increases access for students in the southern region of the state. These efforts were made possible through the generous support of RWJBH Board of Trustee member Anne Evans Estabrook, whose \$1 million gift strengthens and advances our nursing program. RWJBH was also awarded Accreditation with Distinction from the American Nurses Credentialing Center’s (ANCC) Practice Transition Accreditation Program® (PTAP®).



We are ushering in a new era of nursing excellence with the opening of the RWJBarnabas Health School of Nursing in Oceanport.

Moments That Matter



RARE DUAL HEART AND KIDNEY TRANSPLANT

Multi-organ transplants are rare. Learn how surgeons from Newark Beth Israel Medical Center and Cooperman Barnabas Medical Center collaborated to perform a life-saving heart and kidney transplant for Willingboro resident Tarik H.



Scan QR code to read Tarik’s story

This prestigious designation recognizes the health system’s nurse residency program as a national leader in supporting new graduate nurses as they transition into professional practice. Ongoing recognition, engagement and Nurse Leader Rounding reinforced a culture where nurses are supported, valued and empowered to deliver exceptional care. Patient experience outcomes showed significant improvement system-wide as communication with nurses and communication about medicines both exceeded targeted goals, with performance rising well above national benchmarks.

▼ **TRANSPLANT SERVICES**

ADVANCED TRANSPLANT CARE

RWJBarnabas Health is home to New Jersey’s largest transplant program, which includes one of the nation’s top heart transplant programs (Newark Beth Israel Medical Center and Robert Wood Johnson University Hospital); the seventh largest kidney transplant program in the U.S. and the largest in the Northeast, performing 370 kidney transplants at Cooperman Barnabas Medical Center; New Jersey’s only lung transplant program (Newark Beth Israel Medical Center); and the largest simultaneous kidney-pancreas transplant program in the state, with Robert Wood Johnson University Hospital performing 16 simultaneous kidney-pancreas transplants. In 2025, we surpassed a significant milestone performing more than 13,000 organ transplants throughout the lifetime of these world-class programs.

▼ **WOMEN’S HEALTH**

EXCELLENCE IN MATERNITY AND WOMEN’S CARE

RWJBarnabas Health delivered more babies than any other health system in New Jersey in 2025, and seven RWJBarnabas Health hospitals were recognized by *U.S. News & World Report* as High Performing Hospitals for Maternity Care, reflecting excellence in outcomes, experience and clinical practice. Continued leadership in maternal mental health, prenatal education and innovative care models underscore the system’s commitment to supporting women and families at every stage of life.



Moments That Matter



A 1-IN-700,000 DELIVERY

When Aja K. learned she was pregnant, she never imagined four babies at once—an event that occurs in only one out of every 700,000 natural pregnancies. More than 20 physicians, nurses, and specialists at Cooperman Barnabas Medical Center worked in seamless coordination to keep both mother and babies safe.



Scan QR code to read Aja’s story

Building Healthier Communities Through Partnership

RWJBarnabas Health has a longstanding commitment to working with corporate and nonprofit partners who share our values and believe in our mission of creating and sustaining a healthier New Jersey. In all, we proudly collaborate with more than 25 partners across sports, education, entertainment and the arts, among others. Together, we create numerous and memorable moments, from high-profile public events to direct one-on-one connections with our patients and employees, further deepening the ties not just between RWJBarnabas Health and our partners, but with the communities and families we serve.

HEALTH ON THE BIGGEST STAGES

RWJBarnabas Health has enjoyed a 30-plus-year relationship with the New Jersey Devils of the National Hockey League. In December, this partnership took an exciting new direction with **the addition of Devils' All-Star Jack Hughes to the RWJBarnabas Health team as our first-ever Brand Ambassador and the face of Get Checked**, a new, multi-faceted public awareness campaign promoting preventative health.



All-Star Jack Hughes to the RWJBarnabas Health team as our first-ever Brand Ambassador and the face of Get Checked, a new, multi-faceted public awareness campaign promoting preventative health.

As New Jersey prepares to host the 2026 FIFA World Cup, we welcomed FIFA President Gianni Infantino, global football legends and New Jersey First Lady Tammy Snyder Murphy to Newark Beth Israel Medical Center where they met patients and staff, signed autographs and took countless photos. Their visit with patients and staff generated record-breaking engagement across RWJBarnabas Health's social media platforms.

We were proud to also maintain our position as Official Health Care Provider to many of New Jersey's most notable teams and athletes, including **National Women's Soccer League champions Gotham FC**, who secured their second title in three years.



RWJBarnabas Health has teamed up with New Jersey Devils' superstar Jack Hughes in a multi-year partnership encouraging residents of New Jersey and the surrounding region to prioritize their health care needs.



RWJBarnabas health employees and patients enjoy annual visits from the amazing Gotham FC players.

Our tradition of welcoming New Jersey’s professional athletes into our hospitals to meet with patient-fans at their bedsides and to thank our team for their hard work continued, with members of the New Jersey Devils, Gotham FC, Rutgers University, Seton Hall University and Princeton University all doing rounds.



FIFA President Gianni Infantino and legends visited Newark Beth Israel Medical Center.

Working with the RWJBarnabas Health medical team and Special Olympics New Jersey, we developed a specialized physician directory to better serve athletes with intellectual and developmental disabilities—ensuring access to care tailored to their unique needs.

COMMUNITY IMPACT BEYOND THE HOSPITAL WALLS

In November, RWJBarnabas Health hosted the Ninth Annual Running with the Devils 5K Run and Walk in West Orange’s South Mountain Recreation Complex. The event brought together patients, families, staff, partners and local athletes to promote wellness and support our community programs—**setting new records with more than 2,600 participants and over \$300,000 raised, surpassing \$1 million in total funds raised to date.**

In 2024, we launched the first-ever Rutgers athletics ambassador program to leverage the social media acumen and reach of student-athletes, introducing RWJBarnabas Health to a new generation. Throughout 2025, student-athletes visited young

patients, connected through shared activities like video games and raised awareness around mental health, nutrition, injury prevention and bullying.

The RWJBarnabas Health Field of Dreams in Toms River (below) is the nation’s premier inclusive recreation complex, **providing free memberships to more than 4,000 special needs families across New Jersey** and partnering with dozens of school districts as well as organizations catering to special needs adults (21+) who utilize the complex for programs and special events. Its Community Garden—managed by adults with special needs—produced more than 1.5 tons of fresh produce in 2024, all donated to Peoples Pantry of Ocean County.



Philanthropy

RWJBarnabas Health philanthropy continues to strengthen our ability to deliver exceptional care, expand access and invest in the future of health across the communities we serve. Through the generosity of our donors, we are accelerating innovation, supporting our patients and families and building environments where high-quality care can thrive.

POWERING CARE THROUGH GENEROSITY

In 2025, philanthropic support across RWJBarnabas Health totaled \$57.5 million.

\$57.5M

Philanthropic dollars raised

16,925

donors

\$58.6M

Philanthropic dollars distributed to Hospitals

6,148

new donors



INVESTING IN ACCESS, PREVENTION AND EARLY INTERVENTION

Donor support has fueled transformative investments in oncology services. The Melchiorre Cancer Center at Cooperman Barnabas Medical Center (CBMC) will serve as the northern hub of RWJBarnabas Health’s integrated cancer care network in partnership with Rutgers Cancer Institute—the state’s only National Cancer Institute-designated Comprehensive Cancer Center. This new facility will expand access to advanced treatments, clinical research and holistic support services, bridging nationally recognized cancer care into communities where patients live. The Melchiorre Cancer Center is a cornerstone of *Transformation: A Campaign to Enhance the Community’s Health*, a \$300 million capital campaign that has modernized and expanded the CBMC campus. Campaign investments have strengthened emergency services, surgical capacity, labor and delivery care, and oncology—creating a more seamless, patient-centered environment while preparing the health system for future growth.



Leon and Toby Cooperman

COMMUNITY COMMITMENT TO COMPASSIONATE CARE

Now in its 30th year, Power of Pink remains a powerful example of community-driven philanthropy in support of cancer care at Monmouth Medical Center. In 2025, the sold-out event brought together nearly 600 supporters and raised more than \$1.3 million, marking a record milestone for this longstanding initiative. The event recognized the ongoing commitment of Jon Bon Jovi and Dorothea Bongiovi, whose JBJ Soul Foundation and nutrition education efforts have helped to advance community wellness. Funds raised through Power of Pink directly support cancer care services at the Vogel Medical Campus in Tinton Falls, helping to expand access to high-quality, compassionate oncology care for patients and families across the region.



RWJBH Leadership with guests (left to right): Bill Arnold, Jon Bon Jovi, Dorothea Bongiovi, Mark E. Manigan and Eric Carney.



Andrea and Anthony Melchiorre



The Wilf Family (left to right): Elana Wilf Tanzman; Jason Wilf and Cori Wilf; Zygi and Audrey Wilf; Jane and Mark Wilf; and Rachel and Jonathan Wilf



Pictured (left to right): Kathryn Manigan and Mark E. Manigan (President and Chief Executive Officer, RWJBarnabas Health); Brian Sterling (Trustee, Clara Maass Medical Center) and Linda Sterling

Board of Trustees

RWJBarnabas Health is led by a committed board of trustees representing many of the communities served by RWJBH facilities, as well as leaders from our academic partner, Rutgers University.

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Senior Leadership

Led by Mark E. Manigan, President and Chief Executive Officer, our senior leaders execute upon the strategic imperatives of RWJBarnabas Health and support the local teams at each of our facilities.

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When every second counts, RWJBarnabas Health can deliver rapid, life-saving transfers across New Jersey for critically ill or injured patients in need of specialized care. **THIS IS OUR MISSION. THIS IS OUR MOMENT.**



RWJBarnabas Health
rwjbh.org