

**TRINITAS REGIONAL
MEDICAL CENTER**

Exempt Organization Tax Returns

For the period ended December 31, 2019

Public Disclosure Copy

Form 990 (Rev. January 2020) Department of the Treasury Internal Revenue Service

Return Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

2019

Open to Public Inspection

A For the 2019 calendar year, or tax year beginning and ending

B Check if applicable: C Name of organization: TRINITAS REGIONAL MEDICAL CENTER D Employer identification number: 22-3601678 E Telephone number: 908-994-8174 G Gross receipts \$: 382,295,160. H(a) Is this a group return for subordinates? Yes No H(b) Are all subordinates included? Yes No I Tax-exempt status: 501(c)(3) J Website: WWW.TRINITAS.ORG K Form of organization: Corporation L Year of formation: 2000 M State of legal domicile: NJ

Part I Summary

Table with 3 columns: Description, Prior Year, Current Year. Rows include: 1 Mission statement, 2-7 Governance, 8-12 Revenue, 13-19 Expenses, 20-22 Net Assets or Fund Balances.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here: Signature of officer KAREN LUMPP, SENIOR VP & CFO Date: 11-9-20. Paid Preparer: Print/Type preparer's name KERRI N. BOGDA, CPA Preparer's signature: Kerri Bogda Date: 11/4/2020 Check if self-employed: PTIN: P00760402 Firm's name: BAKER TILLY US, LLP Firm's EIN: 39-0859910 Firm's address: 1570 FRUITVILLE PIKE, SUITE 400 LANCASTER, PA 17601 Phone no.: 717.740.4863

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: TRINITAS REGIONAL MEDICAL CENTER IS A CATHOLIC COMMUNITY TEACHING HOSPITAL SPONSORED BY THE SISTERS OF CHARITY OF SAINT ELIZABETH AND ELIZABETHTOWN HEALTHCARE FOUNDATION. AT TRINITAS REGIONAL MEDICAL CENTER, WE DEDICATE OURSELVES TO GOD'S HEALING MISSION. WE STRIVE TO

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 273,259,805. including grants of \$ 0.) (Revenue \$ 259,041,485.) ESTABLISHED IN JANUARY 2000, FOLLOWING THE CONSOLIDATION OF ST. ELIZABETH HOSPITAL AND ELIZABETH GENERAL MEDICAL CENTER, TRINITAS REGIONAL MEDICAL CENTER IS A FULL-SERVICE HEALTHCARE FACILITY SERVING THOSE IN THE COMMUNITY IN NEED OF HEALTHCARE, REGARDLESS OF THEIR ABILITY TO PAY. TRINITAS REGIONAL MEDICAL CENTER IS PROUD TO OFFER STATE-OF-THE-ART MEDICINE BACKED BY COMPASSION AND COMPETENCE.

UTILIZING A FULL SPECTRUM OF SOPHISTICATED INPATIENT, OUTPATIENT AND LONG-TERM CARE SERVICES, TRINITAS REGIONAL MEDICAL CENTER IS PROUD TO HAVE FORGED A LIFELONG PARTNERSHIP WITH FAMILIES, PHYSICIANS AND COMMUNITIES TO PROVIDE THE BEST CARE IN A SUPPORTIVE AND CARING ENVIRONMENT.

4b (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 273,259,805.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	X	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>		X
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	X	
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	X	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	X	
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		X
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		X
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		X
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I		X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	X	
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV		X
b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV		X
c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV		X
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I		X
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	X	
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	X	
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	X	

Note: All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?		

1a	201
1b	0

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with columns for question number, question text, and Yes/No response boxes. Includes questions 2a through 16 regarding employee reporting, tax returns, business income, foreign accounts, prohibited transactions, and charitable contributions.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members of the governing body at the end of the tax year (17); 1b Enter the number of voting members included on line 1a, above, who are independent (16); 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? (X); 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? (X); 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? (X); 5 Did the organization become aware during the year of a significant diversion of the organization's assets? (X); 6 Did the organization have members or stockholders? (X); 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? (X); 7b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? (X); 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a The governing body? (X); 8b Each committee with authority to act on behalf of the governing body? (X); 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O (X).

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters, branches, or affiliates? (X); 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?; 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? (X); 11b Describe in Schedule O the process, if any, used by the organization to review this Form 990.; 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 (X); 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? (X); 12c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done (X); 13 Did the organization have a written whistleblower policy? (X); 14 Did the organization have a written document retention and destruction policy? (X); 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a The organization's CEO, Executive Director, or top management official (X); 15b Other officers or key employees of the organization (X); If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).; 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? (X); 16b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed [X] NJ
18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. [X] Own website [] Another's website [X] Upon request [] Other (explain on Schedule O)
19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records [X] FELICIA FORNAROTTO, CONTROLLER - 908-994-8124 225 WILLIAMSON STREET, ELIZABETH, NJ 07207

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d	4,315,517.				
	e Government grants (contributions)	1e	51,659,146.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	177,882.				
	g Noncash contributions included in lines 1a-1f	1g \$					
	h Total. Add lines 1a-1f		56,152,545.				
	Program Service Revenue			Business Code			
		2 a PATIENT SERVICE REVENUE		621990	248,992,579.	248,992,579.	
b SCHOOL OF NURSING TUITION			611110	7,765,125.	7,765,125.		
c STUDENT MEDICAL EDUCATION			900099	1,132,264.	1,132,264.		
d ANCILLARY MEDICAL SERVICES			621990	566,863.	566,863.		
e SCHOOL PSYCHIATRIC SERVICES			900099	408,693.	408,693.		
f All other program service revenue			900099	175,961.	175,961.		
g Total. Add lines 2a-2f				259,041,485.			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)			4,379,905.		4,379,905.	
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6 a Gross rents		(i) Real	(ii) Personal			
		6a					
		6b Less: rental expenses	6b				
	6c Rental income or (loss)	6c					
	d Net rental income or (loss)						
	7 a Gross amount from sales of assets other than inventory		(i) Securities	(ii) Other			
		7a	58,778,580.	14,334.			
		7b Less: cost or other basis and sales expenses	7b	57,789,724.	0.		
	7c Gain or (loss)	7c	988,856.	14,334.			
	d Net gain or (loss)				1,003,190.		1,003,190.
	8 a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18						
		8a					
8b Less: direct expenses		8b					
c Net income or (loss) from fundraising events							
9 a Gross income from gaming activities. See Part IV, line 19							
	9a						
	9b Less: direct expenses	9b					
c Net income or (loss) from gaming activities							
10 a Gross sales of inventory, less returns and allowances							
	10a						
	10b Less: cost of goods sold	10b					
c Net income or (loss) from sales of inventory							
Miscellaneous Revenue			Business Code				
	11 a CAFETERIA		722210	1,004,664.		1,004,664.	
	b REIMBURSEMENTS/REBATES		900099	811,524.		811,524.	
	c PHARMACY PROGRAM		900099	624,438.		624,438.	
	d All other revenue		900099	1,487,685.		1,487,685.	
	e Total. Add lines 11a-11d			3,928,311.			
12 Total revenue. See instructions			324,505,436.	259,041,485.	0.	9,311,406.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	5,219,211.	4,378,644.	840,567.	
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	128,729,919.	107,997,643.	20,732,276.	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,928,976.	1,618,309.	310,667.	
9 Other employee benefits	14,798,610.	12,415,257.	2,383,353.	
10 Payroll taxes	10,356,805.	8,688,816.	1,667,989.	
11 Fees for services (nonemployees):				
a Management				
b Legal	1,132,911.	950,453.	182,458.	
c Accounting	217,380.	182,370.	35,010.	
d Lobbying	51,355.		51,355.	
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	459,782.		459,782.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	20,802,964.	17,452,594.	3,350,370.	
12 Advertising and promotion	490,155.	411,214.	78,941.	
13 Office expenses	864,727.	725,461.	139,266.	
14 Information technology	6,346,543.	5,324,416.	1,022,127.	
15 Royalties				
16 Occupancy	9,381,966.	7,870,977.	1,510,989.	
17 Travel				
18 Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
19 Conferences, conventions, and meetings				
20 Interest	2,638,358.	2,213,444.	424,914.	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	10,347,582.	8,681,078.	1,666,504.	
23 Insurance	3,412,638.	2,863,024.	549,614.	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a MEDICAL SUPPLIES	40,289,034.	40,289,034.		
b BAD DEBT EXPENSE	18,589,075.	18,589,075.		
c REPAIRS & MAINTENANCE	9,261,451.	7,769,871.	1,491,580.	
d FEES, DUES & LICENSES	3,698,467.	3,102,820.	595,647.	
e All other expenses	25,907,825.	21,735,305.	4,172,520.	
25 Total functional expenses. Add lines 1 through 24e	314,925,734.	273,259,805.	41,665,929.	0.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year	
Assets	1	Cash - non-interest-bearing	4,415.	1	4,416.
	2	Savings and temporary cash investments	126,860,528.	2	123,292,437.
	3	Pledges and grants receivable, net	5,358,586.	3	4,980,687.
	4	Accounts receivable, net	26,977,291.	4	31,233,233.
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	271,660.	5	298,826.
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7	Notes and loans receivable, net		7	
	8	Inventories for sale or use	2,075,095.	8	2,307,987.
	9	Prepaid expenses and deferred charges	2,786,302.	9	5,420,058.
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 346,872,011.		
	b	Less: accumulated depreciation	10b 264,762,599.	10c	82,109,412.
	11	Investments - publicly traded securities	146,434,402.	11	170,082,209.
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11	7,590,940.	13	8,096,265.
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	6,807,786.	15	16,468,274.
16	Total assets. Add lines 1 through 15 (must equal line 33)	406,275,833.	16	444,293,804.	
Liabilities	17	Accounts payable and accrued expenses	50,994,623.	17	53,311,128.
	18	Grants payable		18	
	19	Deferred revenue	5,727,131.	19	7,599,914.
	20	Tax-exempt bond liabilities	93,966,774.	20	87,188,154.
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23	Secured mortgages and notes payable to unrelated third parties	79,587.	23	68,217.
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	61,231,345.	25	76,372,546.
	26	Total liabilities. Add lines 17 through 25	211,999,460.	26	224,539,959.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.				
	27	Net assets without donor restrictions	183,704,892.	27	206,457,549.
	28	Net assets with donor restrictions	10,571,481.	28	13,296,296.
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.				
	29	Capital stock or trust principal, or current funds		29	
	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
	31	Retained earnings, endowment, accumulated income, or other funds		31	
32	Total net assets or fund balances	194,276,373.	32	219,753,845.	
33	Total liabilities and net assets/fund balances	406,275,833.	33	444,293,804.	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	324,505,436.
2	Total expenses (must equal Part IX, column (A), line 25)	2	314,925,734.
3	Revenue less expenses. Subtract line 2 from line 1	3	9,579,702.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	194,276,373.
5	Net unrealized gains (losses) on investments	5	14,392,445.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	1,505,325.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	219,753,845.

Part XIII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XIII

- 1 Accounting method used to prepare the Form 990: Cash Accrual Other _____
 If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a Were the organization's financial statements compiled or reviewed by an independent accountant? _____
 If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- b Were the organization's financial statements audited by an independent accountant? _____
 If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____
 If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.
- 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____
- b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____

	Yes	No
2a		X
2b	X	
2c	X	
3a	X	
3b	X	

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge ...						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources ...						
9 Net income from unrelated business activities, whether or not the business is regularly carried on ...						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f))	14		%
15 Public support percentage from 2018 Schedule A, Part II, line 14	15		%
16a 33 1/3% support test - 2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>	
b 33 1/3% support test - 2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>	
17a 10% -facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>	
b 10% -facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>	
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>	

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2019 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2018 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2019 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2018 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2019. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2018. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
b A family member of a person described in (a) above?		
c A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI.</i>		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).		
2 Activities Test. Answer (a) and (b) below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>	Yes	No
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
3 Parent of Supported Organizations. Answer (a) and (b) below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>		
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions.	
7 Total annual distributions. Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	
9 Distributable amount for 2019 from Section C, line 6	
10 Line 8 amount divided by line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2019			
a From 2014			
b From 2015			
c From 2016			
d From 2017			
e From 2018			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2019 distributable amount			
i Carryover from 2014 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2019 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2019 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.			
7 Excess distributions carryover to 2020. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2015			
b Excess from 2016			
c Excess from 2017			
d Excess from 2018			
e Excess from 2019			

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

- ▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
- ▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Name of the organization

TRINITAS REGIONAL MEDICAL CENTER

Employer identification number

22-3601678

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization

Employer identification number

TRINITAS REGIONAL MEDICAL CENTER

22-3601678

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>1</u>	_____ _____ _____	\$ <u>4,315,517.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
<u>2</u>	_____ _____ _____	\$ <u>26,750.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
<u>3</u>	_____ _____ _____	\$ <u>10,500.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
<u>4</u>	_____ _____ _____	\$ <u>12,460.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
<u>5</u>	_____ _____ _____	\$ <u>27,756.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
<u>6</u>	_____ _____ _____	\$ <u>71,382.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization TRINITAS REGIONAL MEDICAL CENTER	Employer identification number 22-3601678
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Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$ _____	
		\$ _____	
		\$ _____	
		\$ _____	
		\$ _____	
		\$ _____	
		\$ _____	
		\$ _____	
		\$ _____	

Name of organization

Employer identification number

TRINITAS REGIONAL MEDICAL CENTER

22-3601678

Part III

Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) ▶ \$ _____
 Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____ _____ _____	_____ _____ _____	_____ _____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____ _____ _____		_____ _____ _____	
	_____ _____ _____	_____ _____ _____	_____ _____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____ _____ _____		_____ _____ _____	
	_____ _____ _____	_____ _____ _____	_____ _____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____ _____ _____		_____ _____ _____	
	_____ _____ _____	_____ _____ _____	_____ _____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____ _____ _____		_____ _____ _____	

SCHEDULE C
(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527
 ▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**
 ▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization TRINITAS REGIONAL MEDICAL CENTER	Employer identification number 22-3601678
Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.	

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.

- 2 Political campaign activity expenditures ▶ \$ _____
- 3 Volunteer hours for political campaign activities _____

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$ _____
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$ _____
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No
- 4a Was a correction made? Yes No
- b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$ _____
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ _____
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ \$ _____
- 4 Did the filing organization file Form 1120-POL for this year? Yes No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule C (Form 990 or 990-EZ) 2019

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1a Total lobbying expenditures to influence public opinion (grassroots lobbying)														
b Total lobbying expenditures to influence a legislative body (direct lobbying)														
c Total lobbying expenditures (add lines 1a and 1b)														
d Other exempt purpose expenditures														
e Total exempt purpose expenditures (add lines 1c and 1d)														
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.															
<table border="1"> <thead> <tr> <th>If the amount on line 1e, column (a) or (b) is:</th> <th>The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e.														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.														
Over \$17,000,000	\$1,000,000.														
g Grassroots nontaxable amount (enter 25% of line 1f)														
h Subtract line 1g from line 1a. If zero or less, enter -0-														
i Subtract line 1f from line 1c. If zero or less, enter -0-														
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?														

Yes No

4-Year Averaging Period Under Section 501(h)
 (Some organizations that made a section 501(h) election do not have to complete all of the five columns below.
 See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?		X	
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X	
c Media advertisements?		X	
d Mailings to members, legislators, or the public?		X	
e Publications, or published or broadcast statements?		X	
f Grants to other organizations for lobbying purposes?		X	
g Direct contact with legislators, their staffs, government officials, or a legislative body?		X	
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X	
i Other activities?	X		51,355.
j Total. Add lines 1c through 1i			51,355.
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X	
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?		
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?		
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5 Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

PART II-B, LINE 1, LOBBYING ACTIVITIES:

THE MEDICAL CENTER ALSO PAYS DUES TO NATIONAL AND STATE HOSPITAL ASSOCIATIONS. A PORTION OF THE DUES ARE USED FOR LOBBYING PURPOSES BY THE HOSPITAL ASSOCIATIONS. GREATER NEW YORK HOSPITAL ASSOCIATION USED 100.00% OF MEMBER DUES FOR LOBBYING PURPOSES FOR A TOTAL OF \$13,205. THE AMERICAN HOSPITAL ASSOCIATION USED 26.27% OF MEMBER DUES FOR

Part IV Supplemental Information (continued)

LOBBYING PURPOSES FOR A TOTAL OF \$13,535. CATHOLIC HEALTHCARE
PARTNERSHIP OF NEW JERSEY USED 30.00% OF MEMBER DUES FOR LOBBYING
PURPOSES FOR A TOTAL OF \$15,000. NEW JERSEY HOSPITAL ASSOCIATION USED
13.00% OF MEMBER DUES FOR LOBBYING PURPOSES FOR A TOTAL OF \$7,115.
HOSPITAL ALLIANCE OF NEW JERSEY USED 5.00% OF MEMBER DUES FOR LOBBYING
PURPOSES FOR A TOTAL OF \$2,500.

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019 Open to Public Inspection

Name of the organization

TRINITAS REGIONAL MEDICAL CENTER

Employer identification number

22-3601678

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year, and two yes/no questions about donor informed status.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Form with multiple sections: 1. Purpose(s) of conservation easements (checkboxes for land, habitat, open space, historic area, structure). 2. Conservation contribution details (2a-2d table). 3-9. Monitoring and enforcement details (states, policy, staff hours, expenses, requirements).

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Form with 3 main sections: 1a. Text of footnote for art/historical treasures. b. Amounts relating to items (revenue/assets). 2. Amounts required to be reported (revenue/assets).

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):

- a Public exhibition
- b Scholarly research
- c Preservation for future generations
- d Loan or exchange program
- e Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment _____%
- b Permanent endowment _____%
- c Term endowment _____%

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- (i) Unrelated organizations
- (ii) Related organizations

	Yes	No
3a(i)		
3a(ii)		
3b		

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		1,783,178.		1,783,178.
b Buildings		167,441,639.	116,664,376.	50,777,263.
c Leasehold improvements				
d Equipment		170,030,348.	144,583,696.	25,446,652.
e Other		7,616,846.	3,514,527.	4,102,319.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				82,109,412.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) ACCRUED MALPRACTICE COSTS	1,830,000.
(3) ESTIMATED SETTLEMENTS WITH	
(4) THIRD-PARTY PAYORS	63,539,369.
(5) OPERATING LEASE OBLIGATION	11,003,177.
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ 76,372,546.	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	321,354,349.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a	14,392,445.	
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d	-17,543,532.	
e	Add lines 2a through 2d	2e		-3,151,087.
3	Subtract line 2e from line 1	3		324,505,436.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b	4c		0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5		324,505,436.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	295,876,877.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d	2e		0.
3	Subtract line 2e from line 1	3		295,876,877.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b	19,048,857.	
c	Add lines 4a and 4b	4c		19,048,857.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5		314,925,734.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

THE MEDICAL CENTER ACCOUNTS FOR UNCERTAINTY IN INCOME TAXES RECOGNIZED IN THE CONSOLIDATED FINANCIAL STATEMENTS USING A RECOGNITION THRESHOLD OF MORE-LIKELY-THAN-NOT AS TO WHETHER THE UNCERTAINTY WILL BE SUSTAINED UPON EXAMINATION BY THE APPROPRIATE TAXING AUTHORITY. MEASUREMENT OF THE TAX UNCERTAINTY OCCURS IF THE RECOGNITION THRESHOLD HAS BEEN MET. MANAGEMENT DETERMINED THERE WERE NO TAX UNCERTAINTIES THAT MET THE RECOGNITION THRESHOLD.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

CHANGE IN BENEFICIAL INTEREST IN NET ASSETS OF FOUNDATION 505,325.
 BAD DEBT -18,589,075.

Part XIII Supplemental Information (continued)

TRANSFER FROM AFFILIATES 1,000,000.

INVESTMENT MANAGEMENT FEES -459,782.

TOTAL TO SCHEDULE D, PART XI, LINE 2D -17,543,532.

PART XII, LINE 4B - OTHER ADJUSTMENTS:

BAD DEBT 18,589,075.

INVESTMENT MANAGEMENT FEES 459,782.

TOTAL TO SCHEDULE D, PART XII, LINE 4B 19,048,857.

Multiple horizontal lines for additional entries.

**SCHEDULE H
(Form 990)**

Hospitals

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

- ▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20.
- ▶ Attach to Form 990.
- ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization **TRINITAS REGIONAL MEDICAL CENTER** Employer identification number **22-3601678**

Part I Financial Assistance and Certain Other Community Benefits at Cost

	Yes	No
1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a	X	
1b If "Yes," was it a written policy?	X	
2 If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. <input checked="" type="checkbox"/> Applied uniformly to all hospital facilities <input type="checkbox"/> Applied uniformly to most hospital facilities <input type="checkbox"/> Generally tailored to individual hospital facilities		
3 Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year.		
a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: <input type="checkbox"/> 100% <input type="checkbox"/> 150% <input checked="" type="checkbox"/> 200% <input type="checkbox"/> Other _____ %	X	
b Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: <input type="checkbox"/> 200% <input type="checkbox"/> 250% <input checked="" type="checkbox"/> 300% <input type="checkbox"/> 350% <input type="checkbox"/> 400% <input type="checkbox"/> Other _____ %	X	
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.		
4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?	X	
5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?	X	
b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?		X
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?		
6a Did the organization prepare a community benefit report during the tax year?	X	
b If "Yes," did the organization make it available to the public?	X	

Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.

7 Financial Assistance and Certain Other Community Benefits at Cost						
	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
Financial Assistance and Means-Tested Government Programs						
a Financial Assistance at cost (from Worksheet 1)		8,843	40284609.	24189869.	16094740.	5.43%
b Medicaid (from Worksheet 3, column a)		27,101	84249387.	75444336.	8805051.	2.97%
c Costs of other means-tested government programs (from Worksheet 3, column b)						
d Total. Financial Assistance and Means-Tested Government Programs		35,944	124533996	99634205.	24899791.	8.40%
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4)						
f Health professions education (from Worksheet 5)			6956646.	6581386.	375,260.	.13%
g Subsidized health services (from Worksheet 6)			42198960.	34134293.	8064667.	2.72%
h Research (from Worksheet 7)						
i Cash and in-kind contributions for community benefit (from Worksheet 8)						
j Total. Other Benefits			49155606.	40715679.	8439927.	2.85%
k Total. Add lines 7d and 7j		35,944	173689602	140349884	33339718.	11.25%

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group FACILITY REPORTING GROUP - A

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1, 2

	Yes	No
Community Health Needs Assessment		
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?		X
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C		X
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	X	
If "Yes," indicate what the CHNA report describes (check all that apply):		
a <input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b <input checked="" type="checkbox"/> Demographics of the community		
c <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d <input checked="" type="checkbox"/> How data was obtained		
e <input checked="" type="checkbox"/> The significant health needs of the community		
f <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j <input type="checkbox"/> Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA: 20 <u>19</u>		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	X	
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C		X
b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C		X
7 Did the hospital facility make its CHNA report widely available to the public?	X	
If "Yes," indicate how the CHNA report was made widely available (check all that apply):		
a <input checked="" type="checkbox"/> Hospital facility's website (list url): <u>HTTPS://WWW.TRINITASRMC.ORG/MISC/2019_CHN</u>		
b <input type="checkbox"/> Other website (list url):		
c <input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d <input checked="" type="checkbox"/> Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	X	
9 Indicate the tax year the hospital facility last adopted an implementation strategy: 20 <u>19</u>		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?	X	
a If "Yes," (list url): <u>HTTPS://WWW.TRINITASRMC.ORG/MISC/2019_CHNA_FINAL_REP</u>		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?		
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?		X
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?		
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$		

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group **FACILITY REPORTING GROUP - A**

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	X	
If "Yes," indicate the eligibility criteria explained in the FAP:			
a	<input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>200</u> % and FPG family income limit for eligibility for discounted care of <u>300</u> %		
b	<input type="checkbox"/> Income level other than FPG (describe in Section C)		
c	<input checked="" type="checkbox"/> Asset level		
d	<input checked="" type="checkbox"/> Medical indigency		
e	<input type="checkbox"/> Insurance status		
f	<input type="checkbox"/> Underinsurance status		
g	<input type="checkbox"/> Residency		
h	<input type="checkbox"/> Other (describe in Section C)		
14	Explained the basis for calculating amounts charged to patients?	X	
15	Explained the method for applying for financial assistance?	X	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
a	<input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application		
b	<input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
c	<input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
d	<input checked="" type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
e	<input type="checkbox"/> Other (describe in Section C)		
16	Was widely publicized within the community served by the hospital facility?	X	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
a	<input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>SEE PART V, PAGE 8</u>		
b	<input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>SEE PART V, PAGE 8</u>		
c	<input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>SEE PART V, PAGE 8</u>		
d	<input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
e	<input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
f	<input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
g	<input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention		
h	<input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP		
i	<input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations		
j	<input type="checkbox"/> Other (describe in Section C)		

Part V Facility Information *(continued)*

Billing and Collections

Name of hospital facility or letter of facility reporting group FACILITY REPORTING GROUP - A

- 17** Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?
- 18** Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:
- a Reporting to credit agency(ies)
 - b Selling an individual's debt to another party
 - c Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP
 - d Actions that require a legal or judicial process
 - e Other similar actions (describe in Section C)
 - f None of these actions or other similar actions were permitted
- 19** Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?
- If "Yes," check all actions in which the hospital facility or a third party engaged:
- a Reporting to credit agency(ies)
 - b Selling an individual's debt to another party
 - c Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP
 - d Actions that require a legal or judicial process
 - e Other similar actions (describe in Section C)
- 20** Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):
- a Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)
 - b Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)
 - c Processed incomplete and complete FAP applications (if not, describe in Section C)
 - d Made presumptive eligibility determinations (if not, describe in Section C)
 - e Other (describe in Section C)
 - f None of these efforts were made

	Yes	No
17	X	
19		X

Policy Relating to Emergency Medical Care

- 21** Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?
- If "No," indicate why:
- a The hospital facility did not provide care for any emergency medical conditions
 - b The hospital facility's policy was not in writing
 - c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)
 - d Other (describe in Section C)

	Yes	No
21	X	

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group FACILITY REPORTING GROUP - A

		Yes	No
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.		
	a <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period		
	b <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
	c <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
	d <input checked="" type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method		
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?		X
If "Yes," explain in Section C.			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?		X
If "Yes," explain in Section C.			

Part V Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SCHEDULE H, PART V, SECTION B. FACILITY REPORTING GROUP A

PART V, LINE 16A, FAP WEBSITE:

[HTTPS://WWW.TRINITYASMC.ORG/MISC/FINANCIAL_ASSISTANCE_POLICY_ENGLISH.PDF](https://www.trinityasmc.org/misc/financial_assistance_policy_english.pdf)

SCHEDULE H, PART V, SECTION B. FACILITY REPORTING GROUP A

PART V, LINE 16B, FAP APPLICATION WEBSITE:

[HTTPS://WWW.TRINITYASMC.ORG/MISC/FINANCIAL_ASSISTANCE_POLICY_ENGLISH.PDF](https://www.trinityasmc.org/misc/financial_assistance_policy_english.pdf)

SCHEDULE H, PART V, SECTION B. FACILITY REPORTING GROUP A

PART V, LINE 16C, FAP PLAIN LANGUAGE SUMMARY WEBSITE:

[HTTPS://WWW.TRINITYASMC.ORG/MISC/FINANCIAL_ASSISTANCE_POLICY_ENGLISH.PDF](https://www.trinityasmc.org/misc/financial_assistance_policy_english.pdf)

SCHEDULE H, PART V, SECTION B. FACILITY REPORTING GROUP A

FACILITY REPORTING GROUP A CONSISTS OF:

- FACILITY 1: WILLIAMSON STREET CAMPUS
- FACILITY 2: NEW POINT CAMPUS

FACILITY REPORTING GROUP - A

PART V, SECTION B, LINE 5: IN CONDUCTING THE CHNA, WE EXAMINED A VARIETY OF HOUSEHOLD AND HEALTH STATISTICS WITH THE INPUT OF OUR COMMUNITY PARTNERS TO PORTRAY A FULL PICTURE OF THE HEALTH OF OUR COMMUNITY. WE WILL USE THESE FINDINGS TO ENSURE THAT OUR COMMUNITY BENEFIT AND HEALTH IMPROVEMENT INITIATIVES ARE ALIGNED WITH THE HIGHEST NEEDS OF OUR COMMUNITY.

THE 2019 CHNA WAS LED BY TRMC LEADERSHIP WITH PARTICIPATION OF OUR

Part V Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

COMMUNITY PARTNERS. WE ARE THANKFUL TO THE MANY HEALTH AND SOCIAL SERVICE EXPERTS WHO LENT EXPERTISE AND INPUT TO THE CHNA PROCESS AND CONTINUE TO PARTNER WITH TRMC TO ADDRESS HEALTH NEEDS IN OUR COMMUNITY. OUR RESEARCH PARTNER, BAKER TILLY, ASSISTED US IN ALL PHASES OF OUR CHNA STUDY.

COMMUNITY ADVISORY COMMITTEE MEMBERS:

AMPARO AGUIRRE, TRINITY REGIONAL MEDICAL CENTER

MICHELLE ALI, TRINITY REGIONAL MEDICAL CENTER

KATHLEEN AZZARELLA, TRINITY REGIONAL MEDICAL CENTER

TOM BECK, JEWISH FAMILY SERVICES OF CENTRAL NJ

NADINE BRECHNER, TRINITY REGIONAL MEDICAL CENTER

IVY CABRERA, TRINITY REGIONAL MEDICAL CENTER

MARGARET CAMMARIERI, AMERICAN HEART ASSOCIATION

TIM CLYNE, TRINITY REGIONAL MEDICAL CENTER

YOCASTA CORONA, TRINITY REGIONAL MEDICAL CENTER

JENNIFER COSTA, ELIZABETH DESTINATION MARKETING ORGANIZATION

CARMEN DE JESUS, PROCEED INC.

JULIE DESIMONE, MAYORS WELLNESS CAMPAIGN (NJ HEALTH CARE QUALITY INSTITUTE)

NANCY DILIEGRO, PHD, FACHE, TRINITY REGIONAL MEDICAL CENTER

JILL DISPENZA, JEWISH FAMILY SERVICES OF CENTRAL NJ

JAMES DUNLEAVY, TRINITY REGIONAL MEDICAL CENTER

DAVID FLETCHER, ELIZABETHTOWN HEALTHCARE FOUNDATION

JUANITA FRYAR, TRINITY REGIONAL MEDICAL CENTER

KRISHNA GARLIC, CITY OF ELIZABETH DEPARTMENT OF HEALTH AND HUMAN SERVICES

HANA HAMDI, NJ COMMUNITY CAPITAL

DOUGLAS HARRIS, TRINITY REGIONAL MEDICAL CENTER

Part V Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

CARLOS HERRERA, JEWISH FAMILY SERVICES

GARY S. HORAN, TRINITY REGIONAL MEDICAL CENTER

MICHAEL JOHNSON, SHAPING ELIZABETH/THE GATEWAY FAMILY YMCA

MAUREEN KUHN, AMERICAN CANCER SOCIETY

LISA LISS, TRINITY REGIONAL MEDICAL CENTER

JIM MCCREATH, TRINITY REGIONAL MEDICAL CENTER

WILLIAM MCHUGH, MD, TRINITY REGIONAL MEDICAL CENTER

ANNARELLY MCNAIR, UNION COUNTY OFFICE OF HEALTH MANAGEMENT

MARY MCTIGUE, TRINITY REGIONAL MEDICAL CENTER

SISTER MARION SCRANTON, TRINITY REGIONAL MEDICAL CENTER

THERESA SOTO VEGA, PROCEED INC.

MORGAN THOMPSON, PREVENTION LINKS

ANDREA TOPPING, CITY OF ELIZABETH DEPARTMENT OF HEALTH AND HUMAN SERVICES

COREY WU JUNG, SHAPING ELIZABETH/THE GATEWAY FAMILY YMCA

FACILITY REPORTING GROUP - A

PART V, SECTION B, LINE 7D: ANNUAL COMMUNITY MEETING

FACILITY REPORTING GROUP - A

PART V, SECTION B, LINE 11: WE ARE FOCUSING ON FOUR PRIORITIES:

CANCER, CHRONIC DISEASE PREVENTION, MENTAL HEALTH/SUBSTANCE ABUSE AND

MATERNAL/CHILD HEALTH. FOR CANCER, WE ARE PROVIDING FREE SCREENINGS AND

COMMUNITY CANCER-RELATED EDUCATION. FOR CHRONIC DISEASE PREVENTION, WE

ARE PROVIDING EDUCATION ON HEALTHY EATING HABITS AND FOOD SHOPPING AT

FARMERS' MARKETS. IN TERMS OF BEHAVIORAL HEALTH, WE ARE CURRENTLY RAISING

FUNDS FOR EXTENSIVE RENOVATION OF OUR NEWPOINT CAMPUS. FOR SUBSTANCE

ABUSE, WE HAVE MANY PROGRAMS INCLUDING OUR SUBSTANCE USE SCREENING PROGRAM

Part V Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

WHICH WAS DEVELOPED IN COORDINATION WITH THE FEDERAL DSRIP PROGRAM. FOR MATERNAL/CHILD HEALTH, WE ARE FOCUSING ON EDUCATION AND EMPHASIZING THE IMPORTANCE OF PRENATAL CARE.

Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 5

Name and address	Type of Facility (describe)
1 LINDEN DIALYSIS CENTER 10 N WOOD AVENUE LINDEN, NJ 07036	DIALYSIS CARE
2 TRINITY MICU 1164 ELIZABETH AVENUE ELIZABETH, NJ 07201	MOBILE CARE UNIT
3 WOMEN'S/PEDIATRIC HEALTH CENTER 65 JEFFERSON AVENUE ELIZABETH, NJ 07201	CLINICS/FAMILY MEDICINE
4 TRINITY REG MED CTR SCHOOL OF NURSING UNION COUNTY COLLEGE 12 W JERSEY STREE ELIZABETH, NJ 07202	SCHOOL OF NURSING
5 WOMEN, INFANTS & CHILDREN NUTRITION WI 1124 EAST JERSEY STREET ELIZABETH, NJ 07201	NUTRITIONAL COUNSELING

Part VI Supplemental Information

Provide the following information.

- 1 **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 7:

A COST TO CHARGE RATIO WAS CALCULATED BY DIVIDING TOTAL OPERATING EXPENSE BY GROSS REVENUE.

PART I, LINE 7G:

NO COSTS ATTRIBUTABLE TO A PHYSICIAN CLINIC WERE INCLUDED IN THE SUBSIDIZED HEALTH SERVICES FIGURE.

PART I, LN 7 COL(F):

\$18,589,075 OF BAD DEBT EXPENSE WAS SUBTRACTED FROM TOTAL EXPENSES IN ORDER TO CALCULATE THE PERCENT OF TOTAL EXPENSE IN COLUMN (F) OF LINE 7.

PART II, COMMUNITY BUILDING ACTIVITIES:

IN OUR COMMUNITY BUILDING ACTIVITIES, WE PROVIDE EDUCATION AND TRAINING TO MEMBERS OF THE COMMUNITY SO THEY WILL MAKE BETTER DECISIONS ABOUT THEIR HEALTH AND SEEKING MEDICAL CARE.

OUR EFFORTS IN THIS REGARD ARE NOT PROVIDED FOR MARKETING PURPOSES OR TO

Part VI Supplemental Information (Continuation)

INCREASE REFERRALS OF PATIENTS WITH THIRD PARTY INSURANCE COVERAGE, IN FULFILLMENT OF REGULATORY REQUIREMENTS OR CURRENT STANDARD OF CARE, OR TO BENEFIT PERSONS AFFILIATED WITH THE ORGANIZATION. RATHER, ALL OF OUR EFFORTS DESCRIBED HEREIN ARE DESIGNED TO BENEFIT THE PEOPLE IN OUR COMMUNITY.

ALL OF OUR COMMUNITY PROGRAMS ARE GENERALLY AVAILABLE BROADLY IN THE COMMUNITY AND TARGET THOSE PERSONS MOST IN NEED. THESE ACTIVITIES MAKE PEOPLE AWARE OF THEIR HEALTHCARE OPTIONS AND ENCOURAGE THEM TO GET MORE INFORMATION AND TREATMENT, IF NEEDED.

PART III, LINE 2:

A COST TO CHARGE RATIO WAS CALCULATED BY DIVIDING TOTAL OPERATING EXPENSE BY GROSS REVENUE.

PART III, LINE 3:

APPROXIMATELY 27% OF OUR BAD DEBT EXPENSE IS RELATED TO CHARITY PATIENTS WITH INSUFFICIENT DOCUMENTATION. MOST PATIENTS WITH BAD DEBT COULD NOT OTHERWISE AFFORD CARE, THEREFORE IT IS A COMMUNITY BENEFIT.

PART III, LINE 4:

PATIENT ACCOUNTS RECEIVABLE ARE REPORTED AT NET REALIZABLE VALUE. ACCOUNTS ARE WRITTEN OFF WHEN THEY ARE DETERMINED TO BE UNCOLLECTIBLE BASED UPON MANAGEMENT'S ASSESSMENT OF INDIVIDUAL ACCOUNTS. IN EVALUATING THE COLLECTABILITY OF PATIENT ACCOUNTS RECEIVABLE, THE MEDICAL CENTER ANALYZES ITS PAST HISTORY AND IDENTIFIES TRENDS FOR EACH OF ITS MAJOR PAYOR SOURCES OF REVENUE TO ESTIMATE THE APPROPRIATE ALLOWANCE FOR DOUBTFUL COLLECTIONS AND PROVISION FOR DOUBTFUL COLLECTIONS. FOR RECEIVABLES ASSOCIATED WITH

Part VI Supplemental Information (Continuation)

SERVICES PROVIDED TO PATIENTS WITH THIRD PARTY INSURANCE COVERAGE (PARTIAL OR COMPLETE) AND PATIENTS WITH NO COVERAGE (PARTIAL OR NONE), THE MEDICAL CENTER ANALYZES CONTRACTUALLY DUE AMOUNTS AND PROVIDES AN ALLOWANCE FOR DOUBTFUL COLLECTIONS AND A PROVISION FOR DOUBTFUL COLLECTIONS, IF NECESSARY. FOR RECEIVABLES ASSOCIATED WITH PATIENTS WITH NO INSURANCE OR PARTIAL INSURANCE (WHICH INCLUDES BOTH PATIENTS WITHOUT INSURANCE AND PATIENTS WITH DEDUCTIBLE AND COPAYMENT BALANCES DUE), THE MEDICAL CENTER RECORDS A SIGNIFICANT PROVISION FOR DOUBTFUL COLLECTIONS IN THE PERIOD OF SERVICE ON THE BASIS OF ITS PAST EXPERIENCE, WHICH INDICATES THAT MANY PATIENTS ARE UNABLE TO PAY THE PORTION OF THEIR BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE. THE DIFFERENCE BETWEEN THE BILLED RATES AND THE AMOUNTS ACTUALLY COLLECTED AFTER ALL REASONABLE COLLECTION EFFORTS HAVE BEEN EXHAUSTED IS CHARGED OFF AGAINST THE ALLOWANCE FOR DOUBTFUL COLLECTIONS.

PART III, LINE 8:

THE ENTIRE SHORTFALL SHOULD BE TREATED AS COMMUNITY BENEFIT SINCE THE SHORTFALL IS A RESULT OF OUR LOCATION. PLEASE SEE RESPONSE TO SCHEDULE H, PART VI, LINE 4 REGARDING COMMUNITY INFORMATION. WE PROVIDE CARE TO THOSE IN NEED OF IT, REGARDLESS OF THEIR ABILITY TO PAY.

THE AMOUNT OF MEDICARE ALLOWABLE COSTS WAS ESTIMATED FROM THE COST ACCOUNTING SYSTEM.

PART III, LINE 9B:

IF A PATIENT QUALIFIES FOR FULL CHARITY CARE, THERE IS NO FURTHER COLLECTION EFFORT. IF A PATIENT QUALIFIES FOR PARTIAL CHARITY CARE, REGULAR COLLECTION PRACTICES ARE FOLLOWED.

Part VI Supplemental Information (Continuation)

PART VI, LINE 2:

OUR ASSESSMENT OF THE HEALTH CARE NEEDS OF THE COMMUNITIES WE SERVE IS DETERMINED THROUGH VARIOUS EFFORTS. FIRST, HOSPITAL PERSONNEL (SUCH AS OUR EMERGENCY DEPARTMENT, CASE MANAGERS AND DISCHARGE PLANNING STAFF) IDENTIFY HEALTH CARE NEEDS BASED ON THE ADMISSIONS/DISCHARGES AND OTHER HOSPITAL DATA. IN ADDITION, THE HOSPITAL COMES TOGETHER WITH OUR COMMUNITY THROUGH OUR ACTIVE INVOLVEMENT AND INTERACTION IN CONNECTION WITH THE NUMEROUS HEALTH INITIATIVES WE SPONSOR. THE INFORMATION WE DETERMINE THROUGH THESE EFFORTS SERVES AS A BASIS TO IDENTIFY HEALTH CARE NEEDS IN OUR COMMUNITY AND TO APPROPRIATELY RESPOND TO THOSE NEEDS. SUCH PROGRAMS INCLUDE, FOR EXAMPLE, COMMUNITY HEALTH EDUCATION, COMMUNITY PARTNERSHIPS, HOSPITAL SERVICES OUTREACH PROGRAMS, HOSPITAL SUPPORT AND SERVICES IN THE COMMUNITY AND COMMUNITY OUTREACH SERVICES.

TRINITAS' BENEFIT TO THE COMMUNITY IN 2019 TOTALED APPROXIMATELY \$25 MILLION IN UNPAID CHARITY CARE, COMMUNITY SERVICE ACTIVITIES, AND LOSSES INCURRED IN CARING FOR MEDICAID BENEFICIARIES.

THESE COSTS ARE OVER AND ABOVE THE VALUE THAT TRINITAS BRINGS TO THE COMMUNITY WHEN ONE CONSIDERS OUR ROLE AS A MAJOR EMPLOYER, A DRIVER OF THE LOCAL ECONOMY, A CHARITABLE INSTITUTION, AN EDUCATOR AND A COMMUNITY ADVOCATE.

EACH YEAR THE HOSPITAL PREPARES A COMMUNITY BENEFITS REPORT WHICH IS MADE AVAILABLE TO THE PUBLIC.

Part VI Supplemental Information (Continuation)

PART VI, LINE 3:

TRINITY UTILIZES MULTI-LANGUAGE SIGNS AND POSTERS THAT ARE CLEARLY VISIBLE IN ALL OF OUR HOSPITAL PATIENT IN-TAKE AREAS. THESE SIGNS AND POSTERS, WHICH INCLUDE FINANCIAL ASSISTANCE CONTACT INFORMATION, EXPLAIN OUR CHARITY CARE POLICIES AND INCLUDE INFORMATION REGARDING THE ELIGIBILITY REQUIREMENTS FOR GOVERNMENTAL SPONSORED PROGRAMS AVAILABLE TO ASSIST IN PAYING HOSPITAL BILLS. IN ADDITION, OUR FINANCIAL COUNSELORS SCREEN ALL PATIENTS IN ORDER TO DETERMINE THEIR ELIGIBILITY FOR GOVERNMENTAL ASSISTANCE OR REDUCED BILLINGS UNDER OUR CHARITY CARE POLICIES. THIS SCREENING PROCESS INCLUDES A DISCUSSION WITH PATIENTS OF THE AVAILABILITY OF VARIOUS GOVERNMENT BENEFITS. IN ADDITION, OUR FINANCIAL COUNSELORS ARE CAPABLE OF DISCUSSING THESE MATTERS WITH NON-ENGLISH SPEAKING PATIENTS. TRINITY PROVIDES A COPY OF ITS FINANCIAL ASSISTANCE POLICY TO PATIENTS UPON ADMISSION TO THE HOSPITAL, AS AN ATTACHMENT TO INVOICES, AND IT IS ALSO MADE AVAILABLE UPON REQUEST. FINALLY, TRINITY MAKES THIS POLICY ACCESSIBLE THROUGH ITS WEBSITE.

PART VI, LINE 4:

TRINITY REGIONAL MEDICAL CENTER IS LOCATED IN THE CITY OF ELIZABETH, NJ AND SERVES THOSE WHO LIVE AND WORK IN ELIZABETH AS WELL AS THOSE IN EASTERN AND CENTRAL UNION COUNTY. ELIZABETH'S POPULATION IS APPROXIMATELY 133,000. THE POPULATION OF UNION COUNTY IS APPROXIMATELY 557,000. TRINITY REGIONAL MEDICAL CENTER DERIVES 65% OF THE TOTAL VOLUME FROM THE CITY OF ELIZABETH. THE MEDIAN FAMILY INCOME IS LOW IN ELIZABETH AT \$45,975 AND THIS INCOME IS USED TO SUPPORT AN AVERAGE FAMILY SIZE OF 3.12 MEMBERS.

THE UNEMPLOYMENT PERCENTAGE IN ELIZABETH AT 12/31/19 WAS AT 4.3% (COMPARED

Part VI Supplemental Information (Continuation)

TO THE NEW JERSEY AVERAGE OF 3.6%).

TRINITY REGIONAL MEDICAL CENTER PAYER MIX IS OVERLY REPRESENTATIVE OF THE CHARITY AND MEDICAID POPULATIONS. TRINITY REGIONAL MEDICAL CENTER IS PROVIDING 68% OF THE TOTAL NUMBER OF COUNTY-WIDE CHARITY DAYS AND 67% OF THE TOTAL NUMBER OF COUNTY-WIDE MEDICAID DAYS IN CONTRAST TO PROVIDING ONLY 39% OF THE TOTAL COUNTY-WIDE PATIENT DAYS.

TRINITY REGIONAL MEDICAL CENTER IS A TRUE COMMUNITY HOSPITAL DEDICATED TO SERVING THE POOR AND DISENFRANCHISED IN OUR COMMUNITY, REGARDLESS OF THEIR ABILITY TO PAY. WE CONSISTENTLY MAINTAIN THE 7TH LARGEST CHARITY CARE AND MEDICAID PROGRAM IN NEW JERSEY, AND TRINITY REGIONAL MEDICAL CENTER IS ONE OF THE STATE'S TOP SAFETY-NET HOSPITALS. WE ARE THE ONLY HOSPITAL IN ELIZABETH, A DENSELY POPULATED IMMIGRANT CITY WHERE 23% OF ADULTS DO NOT OWN A CAR, MEANING WE ARE THE ONLY VIABLE HEALTHCARE OPTION FOR A SIGNIFICANT PERCENTAGE OF THE LOCAL POPULATION. POVERTY IS ALSO AN ISSUE: 16% OF FAMILIES AND 19% OF INDIVIDUALS LIVE BELOW THE POVERTY LEVEL. MUCH LIKE THE CITY OF ELIZABETH, OUR PATIENT BASE IS 60% HISPANIC AND 21% AFRICAN AMERICAN. OUR TOTAL SERVICE AREA ENCOMPASSES 65% OF ALL UNION COUNTY HOUSEHOLDS AND 80% OF THE COUNTY'S POOREST RESIDENTS.

AS A SAFETY NET HOSPITAL, WE ARE GUIDED BY A MISSION THAT PROMISES ACCESS TO QUALITY MEDICAL CARE FOR ALL, REGARDLESS OF ABILITY TO PAY.

PART VI, LINE 5:

A MAJORITY OF THE BOARD OF TRUSTEES OF TRINITY IS COMPRISED OF PERSONS WHO RESIDE IN OUR PRIMARY AND SECONDARY SERVICE AREA AND ARE NEITHER

Part VI Supplemental Information (Continuation)

EMPLOYEES NOR CONTRACTORS OF THE ORGANIZATIONS, NOR FAMILY MEMBERS.

WE EXTEND MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED PHYSICIANS IN OUR COMMUNITY FOR ALL OF OUR DEPARTMENTS.

TO THE EXTENT THAT WE GENERATE POSITIVE OPERATING MARGINS, SURPLUS FUNDS ARE UTILIZED FOR IMPROVEMENTS IN PATIENT CARE, MEDICAL EDUCATION AND REINVESTED IN OUR BUILDING AND USED TO MEET OUR NEEDS FOR UPDATING REQUIRED EQUIPMENT.

IN ADDITION, TO BETTER SERVE THE VARIETY OF NEEDS OF OUR COMMUNITY, WE HAVE PARTNERED WITH A WIDE ARRAY OF COMMUNITY SERVICE AND OTHER ORGANIZATIONS WHOSE PURPOSE AND INTEREST IS TO PROMOTE THE HEALTH AND WELL BEING OF THE COMMUNITY. THESE GROUPS INCLUDE: COMMUNITY ORGANIZATIONS, FAITH BASED GROUPS, MUNICIPAL AND GOVERNMENT AGENCIES, SENIOR CITIZENS GROUPS, REGIONAL ALLIANCES, NOT-FOR-PROFIT SERVICE ORGANIZATIONS, BUSINESS COMMUNITY AND FOUNDATIONS, SCHOOLS/MENTORING PARTNERSHIPS, MEDICAL CENTER DEPARTMENTS WHICH PROVIDE COMMUNITY ACTIVITIES AND CHILDREN'S THERAPY SERVICES.

PART VI, LINE 6:

AFFILIATES OF TRINITY REGIONAL MEDICAL CENTER INCLUDE MARILLAC CORPORATION, A WHOLLY-OWNED SUBSIDIARY OF THE MEDICAL CENTER. MARILLAC, A NOT-FOR-PROFIT, TAX-EXEMPT ORGANIZATION, OWNS AND OPERATES A MEDICAL OFFICE BUILDING IN ELIZABETH, NJ. THE SOLE MEMBER OF THE MEDICAL CENTER IS TRINITY HEALTH (THE PARENT), ALSO A TAX-EXEMPT ORGANIZATION. OTHER AFFILIATES INCLUDE TRINITY HEALTHCARE CORPORATION AND SUBSIDIARY,

Part VI Supplemental Information (Continuation)

TRINITY HEALTH SERVICES CORPORATION, AND TRINITY HEALTH FOUNDATION. ALL OF THESE AFFILIATES ARE NOT-FOR-PROFIT TAX-EXEMPT ORGANIZATIONS, EXCEPT FOR TRINITY HEALTH SERVICES CORPORATION WHICH IS A TAXABLE, FOR-PROFIT ENTITY.

THE MEDICAL CENTER, A TEACHING HOSPITAL AFFILIATED WITH THE UNIVERSITY OF MEDICINE AND DENTISTRY OF NJ, OFFERS A WIDE ARRAY OF SERVICES INCLUDING ACUTE CARE, LONG-TERM CARE, HOME CARE, HOSPICE AND OTHER COMMUNITY BASED SERVICES. THE MEDICAL CENTER ALSO OPERATES ONE OF THE LARGEST NURSING SCHOOLS IN THE COUNTRY.

THE TRINITY HEALTH FOUNDATION WAS ESTABLISHED TO SOLICIT CONTRIBUTIONS FROM THE GENERAL PUBLIC SOLELY FOR THE FUNDING OF OPERATIONS AND CAPITAL ACQUISITIONS BY THE MEDICAL CENTER.

PART VI, LINE 7, LIST OF STATES RECEIVING COMMUNITY BENEFIT REPORT:

NJ

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ▶ Attach to Form 990.
 ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization

TRINITAS REGIONAL MEDICAL CENTER

Employer identification number

22-3601678

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1b		
2		
4a		X
4b	X	
4c		X
5a		X
5b		X
6a		X
6b		X
7	X	
8		X
9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Part III | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4B:

NO INDIVIDUALS PARTICIPATING IN THE MEDICAL CENTER'S 457(F) PLAN RECEIVED A DISTRIBUTION IN 2019.

THE FOLLOWING INDIVIDUALS PARTICIPATED IN THE MEDICAL CENTER'S 457(F) PLAN AND DID NOT RECEIVE A DISTRIBUTION IN 2019:

GARY HORAN, PRESIDENT & CEO

KAREN LUMPP, SENIOR VP & CFO

JUDY COMITTO, VP OF INFORMATION SERVICES

GLENN NACION, VP OF HUMAN RESOURCES

NADINE BRECHNER, EXECUTIVE DIRECTOR & CDO

NANCY DILIEGRO, VICE PRESIDENT CLINICAL SERVICES

DOUGLAS HARRIS, VICE PRESIDENT OF MARKETING

GRANT KNAGGS, CHIEF STRATEGY OFFICER

JAMES MCCREATH, VICE PRESIDENT BEHAVIORAL HEALTH

PART I, LINE 7:

THE ORGANIZATION'S REVIEW AND COMPENSATION COMMITTEE OF THE BOARD OF

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

TRUSTEES IS CHARGED WITH REVIEWING ALL EXECUTIVE COMPENSATION AND MAKING ANY ANNUAL VARIABLE COMPENSATION DECISIONS. THE COMMITTEE HAS ESTABLISHED BOTH ORGANIZATIONAL AND INDIVIDUAL GOALS (E.G., PATIENT SATISFACTION AND CLINICAL QUALITY SCORES) THAT, IF MET, WILL ENABLE AN EXECUTIVE TO RECEIVE VARIABLE COMPENSATION. THE COMMITTEE WILL REVIEW THE EXECUTIVE'S PERFORMANCE AGAINST THESE GOALS AND MAKE THE ULTIMATE DETERMINATION WHETHER VARIABLE COMPENSATION IS WARRANTED. THE COMMITTEE DOES HAVE THE DISCRETION TO AWARD VARIABLE COMPENSATION EVEN IF CERTAIN ESTABLISHED GOALS ARE NOT MET IF THERE ARE CIRCUMSTANCES BEYOND THE ORGANIZATION'S OR INDIVIDUAL'S CONTROL. THE COMMITTEE IS COMPRISED OF INDEPENDENT INDIVIDUALS WHO HAVE NO CONFLICT OF INTEREST WITH THE PERSONS THEY ARE EVALUATING ON COMPENSATION MATTERS.

Supplemental Information on Tax-Exempt Bonds
▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.
▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization: **TRINITAS REGIONAL MEDICAL CENTER**
Employer identification number: **22-3601678**

Part I Bond Issues	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
							Yes	No	Yes	No	Yes	No
A	NJ HEALTH CARE FACILITIES FINANCING AUT	22-1987084	645790DF0	10/05/16	16164452.2006	REFUND SERIES		X		X		X
B	NJ HEALTH CARE FACILITIES FINANCING AUT	22-1987084	645790CS3	04/03/17	93748941.2007A AND 2007B	REFUND SERIES		X		X		
C												
D												

Part II Proceeds		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Amount of bonds retired			2,075,000.	15,445,000.				
2	Amount of bonds legally defeased								
3	Total proceeds of issue			16,164,452.	93,748,941.				
4	Gross proceeds in reserve funds								
5	Capitalized interest from proceeds								
6	Proceeds in refunding escrows								
7	Issuance costs from proceeds			343,289.	754,078.				
8	Credit enhancement from proceeds								
9	Working capital expenditures from proceeds								
10	Capital expenditures from proceeds								
11	Other spent proceeds			16,164,452.	92,994,863.				
12	Other unspent proceeds								
13	Year of substantial completion	2016		2017					
		Yes	No	Yes	No	Yes	No	Yes	No

14	Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)?	X							
15	Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?				X				
16	Has the final allocation of proceeds been made?	X			X				
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X			X				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule K (Form 990) 2019

Part III Private Business Use

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1		X		X				
2		X		X				
3a	X		X					
b	X		X					
c		X		X				
d								
4		.00		.00		%		%
5		.00		.00		%		%
6		.00		.00		%		%
7		X		X				
8a		X		X				
b						%		%
c								
9	X		X					

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1		X		X				
2								
a		X		X				
b	X		X					
c		X		X				
3		X		X				

Part IV Arbitrage (continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X				
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X				
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?		X		X				
6 Were any gross proceeds invested beyond an available temporary period?								
7 Has the organization established written procedures to monitor the requirements of section 148?	X		X					

Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?	X		X					

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions

SCHEDULE K, PART I, BOND ISSUES:

(A) ISSUER NAME: NJ HEALTH CARE FACILITIES FINANCING AUTHORITY

(A) ISSUER NAME: NJ HEALTH CARE FACILITIES FINANCING AUTHORITY

PART I, BOND A, ITEM (C)

THIS BOND HAD ADDITIONAL CUSIP NUMBERS: 645790CC8, 645790CD6,

645790CE4, 645790CF1, 645790CG9, 645790CH7, 645790CJ3, 645790CK0,

645790CL8, 645790CM6, 645790CN4, 645790CP9, 645790CQ7, & 645790CR5.

PART I, BOND B, ITEM (C)

THIS BOND HAD ADDITIONAL CUSIP NUMBERS: 645790CT1, 645790CU8,

645790CV6, 645790CW4, 645790CX2, 645790CY0, 645790CZ7, 645790DA1,

645790DB9, 645790DC7, 645790DD5, 645790DE3, & 645790DF0.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Open to Public
Inspection

Name of the organization

TRINITAS REGIONAL MEDICAL CENTER

Employer identification number

22-3601678

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

PROVIDE EXCELLENT, COMPASSIONATE HEALTHCARE TO THE PEOPLE AND
COMMUNITIES WE SERVE, INCLUDING THOSE AMONG US WHO ARE POOR AND
VULNERABLE.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

TRINITAS REGIONAL MEDICAL CENTER OFFERS A NUMBER OF CENTERS OF
EXCELLENCE AND SPECIALIZED MAJOR SERVICES, INCLUDING BEHAVIORAL HEALTH,
BLOODLESS MEDICINE, CANCER CARE, CARDIOLOGY, DIABETES MANAGEMENT,
MATERNAL AND CHILD HEALTH, RENAL SERVICES, SCHOOL OF NURSING, SENIOR
SERVICES, SLEEP DISORDERS, WOMEN'S SERVICES, WOUND HEALING AND MORE.
TRINITAS REGIONAL MEDICAL CENTER IS ALSO A CATHOLIC TEACHING HOSPITAL.

IN 2019, TRINITAS SERVED NEARLY 11,000 INPATIENTS, 66,000 EMERGENCY
PATIENTS, 1,387 NEWBORNS AND 371,000 OUTPATIENTS. THE TRINITAS FAMILY
INCLUDES MORE THAN 2,700 EMPLOYEES, 500 PHYSICIANS, AND OVER 200
VOLUNTEERS AND AUXILIANS.

INPATIENT SERVICES:

OPERATING ON TWO MAJOR CAMPUSES, TRINITAS HAS 549 BEDS, INCLUDING A
124-BED LONG-TERM CARE CENTER. TRINITAS PROVIDES COMPREHENSIVE
MEDICAL/SURGICAL SERVICES, EMERGENCY SERVICES, SENIOR SERVICES, ADULT
AND CHILD/ADOLESCENT PSYCHIATRIC CARE, CARDIAC CARE, CANCER SERVICES,
RENAL SERVICES, MATERNAL/CHILD HEALTH SERVICES INCLUDING A HIGH-RISK
NEWBORN NURSERY, A WOUND HEALING CENTER, AND A SLEEP DISORDERS CENTER.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2019)

Name of the organization

TRINITAS REGIONAL MEDICAL CENTER

Employer identification number

22-3601678

TRINITAS REGIONAL MEDICAL CENTER'S MAIN SERVICE AREA CONSISTS PRIMARILY OF THE CITY OF ELIZABETH, WHICH IS THE FOURTH LARGEST CITY IN NEW JERSEY. ITS 133,000 RESIDENTS REPRESENT A BROAD ETHNIC RANGE - IN FACT, ROUGHLY 57% OF THE CITY'S RESIDENTS ARE OF HISPANIC DESCENT. ADDITIONAL COMMUNITIES SERVED BY TRINITAS INCLUDE LINDEN, HILLSIDE, UNION, ROSELLE, ROSELLE PARK, RAHWAY, CRANFORD, CLARK AND COLONIA. THE MEDICAL CENTER'S PRIMARY AND SECONDARY SERVICE AREAS COMPRISE OVER 650,000 INDIVIDUALS.

TRINITAS IS A TEACHING HOSPITAL, AND SERVES AS A MAJOR CLINICAL SITE FOR THE ACCREDITED THREE-YEAR RESIDENCY PROGRAM OF SETON HALL UNIVERSITY SCHOOL OF GRADUATE MEDICAL EDUCATION INTERNAL MEDICINE. A LEADER IN NURSING EDUCATION, THE TRINITAS SCHOOL OF NURSING ENROLLS OVER 2,000 STUDENTS IN ITS FULL AND PART TIME PROGRAMS OF STUDY. THE SCHOOL OF NURSING IS PART OF A COOPERATIVE EDUCATION PROGRAM WITH UNION COUNTY COLLEGE, AND IS CURRENTLY THE SECOND LARGEST NURSING SCHOOL IN THE NATION.

THE INPATIENT CAPABILITIES OF TRINITAS REGIONAL MEDICAL CENTER ARE ORGANIZED AS FOLLOWS:

ACUTE CARE

9 SOUTH NURSING UNIT - 38 BEDS, MIXED MEDICAL/SURGICAL CAPABILITY (GERIATRICS)

8 SOUTH NURSING UNIT - 38 BEDS, MEDICAL/SURGICAL WITH RENAL EMPHASIS; TELEMETRY MONITORING AVAILABLE

7 SOUTH NURSING UNIT - 38 BEDS, TELEMETRY MONITORING AND STEP DOWN

6 SOUTH NURSING UNIT - 38 BEDS, MEDICAL/SURGICAL WITH SURGERY

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EMPHASIS

6 NORTH NURSING UNIT - 31 BEDS, OVERFLOW

4 NORTH NURSING UNIT - 23 BEDS, MEDICAL/SURGICAL WITH ONCOLOGY

EMPHASIS; TELEMETRY**MONITORING AVAILABLE**

INTENSIVE CARE UNIT - 25 BEDS - MEDICAL/SURGICAL/CARDIAC CARE

OPERATING ROOMS - 6 MIXED ORS, 1 CYSTOSCOPY AND AN AMBULATORY SURGERY

CENTER

POST ANESTHESIA CARE UNIT (PACU) - 13 BAYS

COMMUNITY PERINATAL CENTER - INTERMEDIATE:

5 NORTH - 20 BEDS - MOTHER/BABY

WELL BABY HOLDING NURSERY - ADMITTING NURSERY AND HOLDING - 20

BASSINETS

INTERMEDIATE CARE NURSERY - 7 BASSINETS - SICK NEWBORNS, GROWING

PREEMIESLABOR/DELIVERY - 7 LABOR/DELIVERY/RECOVERY ROOMS (LDRS), 2 OPERATING
ROOMS, 2 POST ANESTHESIA CARE UNIT (PACU) BEDS**RENAL:**

3 NORTH NURSING UNIT - 15 DIALYSIS STATIONS; PERITONEAL HOME

TRAINING; PRE-END STAGE RENAL DISEASE PROGRAM

LINDEN DIALYSIS CENTER - 15 OUTPATIENT DIALYSIS STATIONS

NEW POINT DIALYSIS CENTER - 14 OUTPATIENT DIALYSIS STATIONS

BEHAVIORAL HEALTH & PSYCHIATRY:

ADULT INPATIENT UNIT - 48 BEDS

CHILD INPATIENT UNIT - 40 BEDS

Name of the organization

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STATEWIDE UNIT FOR DEVELOPMENTALLY DISABLED - 10 BEDS

RESIDENTIAL TREATMENT CENTER - 15 BEDS

OUTPATIENT SERVICES:

TRINITAS REGIONAL MEDICAL CENTER PROVIDES A NUMBER OF OUTPATIENT CLIENT-SERVICE OFFERINGS. THE MOST NOTABLE IS ITS TRINITAS COMPREHENSIVE CANCER CARE CENTER WHICH OFFERS OUTPATIENT DIAGNOSTIC, TREATMENT AND ANCILLARY SERVICES IN A COMFORTABLE ENVIRONMENT. THE CENTER'S MULTIDISCIPLINARY, HOLISTIC APPROACH INTEGRATES MEDICAL AND RADIATION ONCOLOGY WITH PAIN MANAGEMENT, NUTRITION, PSYCHIATRY, COMPLEMENTARY MEDICINE AND OTHER SERVICES. OTHER OUTPATIENT SERVICE

CENTERS INCLUDE:

ENDOSCOPY - 3 PROCEDURE ROOMS

PSYCHIATRY

WOUND CARE CENTER - 3 HYPERBARIC CHAMBERS

WOMEN'S HEALTH CENTER WITH DIABETES MANAGEMENT SESSIONS

PEDIATRIC HEALTH CENTER

DOROTHY B. HERSCH RESIDENCY-BASED MEDICAL CLINIC

TRINITAS REGIONAL MEDICAL CENTER ALSO OPERATES SEVERAL SUBSPECIALTY CLINICS, INCLUDING:

CARDIOLOGY CLINIC

RENAL CLINIC

NEUROLOGY CLINIC

PAIN MANAGEMENT CLINIC

NUTRITIONAL CLINIC

Name of the organization

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SURGICAL CLINIC

ORTHOPEDIC CLINIC

INFECTIOUS DISEASE CLINIC

HEMATOLOGY/ONCOLOGY

ALLERGY CLINIC

NEUROSURGICAL CLINIC

ENT CLINIC

RHEUMATOLOGY CLINIC

GI CLINIC

PULMONARY CLINIC

PODIATRY CLINIC

PSYCHIATRIC CLINIC

FINALLY, TRINITAS OPERATES A 124-BED BROTHER BONAVENTURE EXTENDED CARE CENTER THAT PROVIDES HEALTHCARE SERVICES TO THE AGED AND INFIRM.

EMERGENCY SERVICES:

THE TRINITAS REGIONAL MEDICAL CENTER EMERGENCY DEPARTMENT IS A NEWLY RENOVATED FACILITY THAT HAS 15 ACUTE-CARE BEDS, A SIX-BED OBSERVATION AREA, A SIX-BED "FAST TRACK" AREA FOR PATIENTS WITH MINOR ILLNESSES AND INJURIES, TWO TRIAGE ROOMS AND A DECONTAMINATION SHOWER FACILITY. A DESIGNATED CHEST PAIN CENTER, THE EMERGENCY DEPARTMENT IS OFTEN THE FRONT DOOR FOR MANY PATIENTS WHO EXPERIENCE SUPERIOR CARE THROUGH THE SERVICES OF OUR CARDIOLOGY CENTER OF EXCELLENCE.

MANY PEOPLE HAVE A PERCEPTION OF AN EMERGENCY ROOM WITH EXTREMELY LONG WAITING TIMES. TRINITAS HAS PUT FORTH A MAJOR EFFORT TO DISPEL THAT NOTION IN PATIENTS' MINDS. TRINITAS HAS COMPUTERIZED ITS ENTIRE

Name of the organization

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EMERGENCY SERVICES OPERATIONS, AND CONSTANTLY MONITORS HOW LONG IT TAKES A PERSON TO BE SEEN ONCE THEY ARRIVE IN THE WAITING AREA. THE STAFF OF THE EMERGENCY DEPARTMENT MAKES EVERY EFFORT TO FURNISH TIMELY DIAGNOSIS AND TREATMENT. IT PROVIDES BEDSIDE REGISTRATION, WHICH SAVES TIME FOR MANY PATIENTS. MOST LAB RESULTS ARE TRANSMITTED WITHIN 20 MINUTES OF TESTING. TRINITAS HAS X-RAY FACILITIES IN THE ER FOR FASTER, OR IMMEDIATE, RESPONSE.

COOPERATIVE NURSING PROGRAM:

THE COOPERATIVE NURSING PROGRAM OFFERS A DIPLOMA IN NURSING FROM TRINITAS SCHOOL OF NURSING AND AN ASSOCIATE IN SCIENCE DEGREE FROM UNION COUNTY COLLEGE UPON SUCCESSFUL COMPLETION OF THE CURRICULUM.

FULLY ACCREDITED BY THE NEW JERSEY BOARD OF NURSING AND THE NATIONAL LEAGUE FOR NURSING ACCREDITING COMMISSION, INC., THE PROGRAM OFFERS A BASIC COURSE OF STUDY IN NURSING. IT PROVIDES A SOUND THEORETICAL BASE OF KNOWLEDGE IN THE NURSING, BIOLOGICAL, BEHAVIORAL AND SOCIOLOGICAL SCIENCES AND INTEGRATES THIS KNOWLEDGE INTO ACADEMIC AND PRACTICAL EXPERIENCES WITHIN THE HEALTH AND ILLNESS CONTINUUM OF CLIENT CARE. UTILIZATION OF A VARIETY OF HEALTH CARE AGENCIES FACILITATES THE APPLICATION OF ALL ASPECTS OF THE STUDENTS' LEARNING.

STUDENTS EARN A TOTAL OF 75 CREDITS IN THE COOPERATIVE NURSING PROGRAM. UPON GRADUATION, STUDENTS ARE ELIGIBLE TO SIT FOR THE NATIONAL COUNCIL LICENSING EXAMINATION (NCLEX) FOR REGISTERED NURSE LICENSURE.

SCIENCE AND LIBERAL ARTS COURSES (GENERAL EDUCATION) MAY BE COMPLETED AT THE ELIZABETH, PLAINFIELD, OR CRANFORD CAMPUS OF UNION COUNTY

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COLLEGE. NURSING COURSES ARE CONDUCTED AT THE ELIZABETH CAMPUS BY THE SCHOOL OF NURSING.

STUDENTS MAY BE GRANTED UP TO 22 COLLEGE CREDITS OF ADVANCED STANDING TOWARD THE ASSOCIATE DEGREE. STUDENTS WITH AN ASSOCIATE, BACHELOR'S AND/OR MASTER'S DEGREE MAY BE ELIGIBLE FOR THE DIPLOMA OPTION. INDIVIDUALS WISHING TO RECEIVE TRANSFER CREDIT FOR COLLEGE COURSES REQUIRE GRADES OF "C" OR BETTER.

FORM 990, PART VI, SECTION A, LINE 1:

THE EXECUTIVE COMMITTEE OF THE MEDICAL CENTER'S BOARD HAS THE POWER TO TRANSACT ALL REGULAR BUSINESS DURING THE PERIOD BETWEEN MEETINGS OF ITS RELATED BOARD OF TRUSTEES, PROVIDED THAT NO ACTION SHALL CONFLICT WITH THE EXPRESS POLICIES OF THE BOARD AND FURTHER PROVIDED THAT ACTIONS TAKEN BY THE EXECUTIVE COMMITTEE SHALL BE REPORTED AT THE NEXT REGULAR MEETING OF THE BOARD. THE EXECUTIVE COMMITTEE MEMBERS CONSIST OF THE FOLLOWING OFFICERS OF THE BOARD OF TRUSTEES: CHAIRPERSON, VICE CHAIRPERSON, SECRETARY, TREASURER AND THE PRESIDENT OF THE MEDICAL CENTER. OTHER EXECUTIVE COMMITTEE MEMBERS MAY BE SELECTED BY THE CHAIRPERSON AND APPROVED BY THE BOARD OF TRUSTEES IN ACCORDANCE WITH ITS BYLAWS.

FORM 990, PART VI, SECTION A, LINE 6:

TRINITAS HEALTH IS THE SOLE MEMBER OF TRINITAS REGIONAL MEDICAL CENTER.

FORM 990, PART VI, SECTION A, LINE 7A:

TRINITAS HEALTH IS THE SOLE MEMBER OF TRINITAS REGIONAL MEDICAL CENTER. THERE ARE CLASS A AND CLASS B MEMBERS OF TRINITAS HEALTH. THEY HAVE EQUAL RIGHTS TO THE ELECTION AND REMOVAL OF TRUSTEES OF THE MEDICAL CENTER.

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FORM 990, PART VI, SECTION A, LINE 7B:

TRINITAS HEALTH IS THE SOLE MEMBER OF TRINITAS REGIONAL MEDICAL CENTER.

THERE ARE CLASS A AND CLASS B MEMBERS OF TRINITAS HEALTH. THEY HAVE EQUAL RIGHTS TO:

I) THE AMENDMENT OF THE CERTIFICATE OF INCORPORATION OR THE BYLAWS OF THE CORPORATION;

II) THE MERGER OR CONSOLIDATION OF THE CORPORATION WITH ANY OTHER CORPORATION;

III) VOLUNTARY DISSOLUTION OR VOLUNTARY LIQUIDATION OF THE CORPORATION OR THE SALE, LEASE, TRANSFER OR EXCHANGE OF ALL OR SUBSTANTIALLY ALL OF ITS PROPERTY OR ASSETS;

IV) THE SALE, LEASE, TRANSFER, EXCHANGE, OR ENCUMBRANCE OF ANY LAND, BUILDINGS OR OTHER IMMOVABLE GOODS OR FIXED ASSETS OF THE CORPORATION OR IN WHICH THE CORPORATION HAS OR WILL HAVE EQUITABLE OR LEGAL TITLE IN EXCESS OF \$5,341,000 (DOLLAR AMOUNTS IN ACCORDANCE WITH THE UNITED STATES CONFERENCE OF CATHOLIC BISHOPS REGULATIONS);

V) THE INCURRENCE OF ANY DEBT (INCLUDING ANY REFINANCING OF INDEBTEDNESS AND ANY LEASES THAT HAVE NOMINAL RESIDUAL VALUE AT THE END OF THEIR TERM AND ARE USED TO FINANCE THE ACQUISITION OF CAPITAL ITEMS) IN EXCESS OF \$5,341,000 (DOLLAR AMOUNTS IN ACCORDANCE WITH THE UNITED STATES CONFERENCE OF CATHOLIC BISHOPS REGULATIONS);

VI) THE APPOINTMENT OR REMOVAL OF THE CORPORATION'S PRESIDENT AND CHIEF EXECUTIVE OFFICER;

VII) THE ACQUISITION OF ALL OR SUBSTANTIALLY ALL THE ASSETS OF ANOTHER CORPORATION, PARTNERSHIPS, OR OTHER LEGAL ENTITIES OR THE CORPORATION BECOMING THE CONTROLLING MEMBER OR THE CONTROLLING SHAREHOLDER OF ANOTHER CORPORATION, AND;

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VIII) ANY OTHER MATTER THAT REQUIRES THE APPROVAL OF THE MEMBERS OF A
NONPROFIT CORPORATION.

FORM 990, PART VI, SECTION B, LINE 11B:

A COPY OF THE FORM 990 WAS PROVIDED TO EACH MEMBER OF THE EXECUTIVE
COMMITTEE OF THE TRINITAS REGIONAL MEDICAL CENTER BOARD OF TRUSTEES PRIOR
TO ITS FILING WITH THE INTERNAL REVENUE SERVICE. THE FORM 990 WAS PRESENTED
IN DETAIL TO THE EXECUTIVE COMMITTEE BY THE MEDICAL CENTER'S TAX PREPARER.
COMMENTS, QUESTIONS AND/OR SUGGESTIONS FROM THAT MEETING WERE INCORPORATED
INTO THE FINAL FORM 990 PRIOR TO ITS FILING. THE EXECUTIVE COMMITTEE
APPROVED THE FORM 990 FOR FILING AFTER A FINAL REVIEW OF THE RETURN. AN
OVERVIEW ON THE FINAL VERSION OF THE FORM 990 WAS PRESENTED TO THE FULL
BOARD OF TRUSTEES.

FORM 990, PART VI, SECTION B, LINE 12C:

TRINITAS REGIONAL MEDICAL CENTER REQUIRES ALL OF ITS BOARD OF TRUSTEES, KEY
EMPLOYEES AND OFFICERS TO COMPLETE AN ANNUAL CONFLICT OF INTEREST
DISCLOSURE QUESTIONNAIRE. THIS QUESTIONNAIRE IS REVIEWED BY THE MEDICAL
CENTER'S COMPLIANCE OFFICE TO ENSURE THAT NO MATERIAL CONFLICTS EXIST. TO
THE EXTENT THAT ANY CONFLICTS ARE DISCOVERED, THEY ARE RESOLVED
EXPEDITIOUSLY.

ANY BOARD MEMBER OR OFFICER HAVING AN ACTUAL OR POTENTIAL CONFLICT OF
INTEREST SHALL NOT BE PRESENT DURING THE DISCUSSION OF, AND THE VOTE ON,
THE TRANSACTION OR ARRANGEMENT INVOLVING THE CONFLICT OF INTEREST. THE
CHAIRPERSON OF THE GOVERNING BOARD SHALL, IF APPROPRIATE, APPOINT A
DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE ALTERNATIVES TO THE
PROPOSED TRANSACTION. AFTER EXERCISING DUE DILIGENCE, THE GOVERNING BOARD

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SHALL DETERMINE WHETHER THE ORGANIZATION CAN OBTAIN, WITH REASONABLE EFFORTS, A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT FROM A PERSON OR ENTITY THAT WOULD NOT GIVE RISE TO A CONFLICT OF INTEREST. IF A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT IS NOT REASONABLY POSSIBLE UNDER THE CIRCUMSTANCES NOT GIVING RISE TO A CONFLICT OF INTEREST, THE GOVERNING BOARD SHALL DETERMINE BY A MAJORITY VOTE OF THE DISINTERESTED DIRECTORS WHETHER THE TRANSACTION OR ARRANGEMENT IS IN THE ORGANIZATION'S BEST INTEREST, FOR ITS OWN BENEFIT, AND WHETHER THE PROPOSED TRANSACTION IS FAIR AND REASONABLE.

FORM 990, PART VI, SECTION B, LINE 15:

THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES DETERMINES EXECUTIVE SALARY AND THE SENIOR ADMINISTRATOR DETERMINES STAFF SALARY. THE EXECUTIVE COMPENSATION COMMITTEE IS COMPRISED OF INDEPENDENT BOARD MEMBERS, AND DECISIONS REGARDING COMPENSATION ARE DOCUMENTED IN THE COMMITTEE MEETING MINUTES. AN INDEPENDENT COMPENSATION CONSULTING FIRM REVIEWS THE APPROPRIATENESS OF EXECUTIVE COMPENSATION ANNUALLY AND ENSURES THAT COMPENSATION IS WITHIN FAIR MARKET VALUE FOR THE INDUSTRY. THIS PROCESS INCLUDES THE USE OF A SALARY SURVEY/STUDY.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE MADE AVAILABLE UPON REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

CHANGE IN BENEFICIAL INTEREST IN NET ASSETS OF FOUNDATION	505,325.
TRANSFER FROM AFFILIATES	1,000,000.
TOTAL TO FORM 990, PART XI, LINE 9	1,505,325.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		X
b Gift, grant, or capital contribution to related organization(s)		X
c Gift, grant, or capital contribution from related organization(s)	X	
d Loans or loan guarantees to or for related organization(s)		X
e Loans or loan guarantees by related organization(s)		X
f Dividends from related organization(s)		X
g Sale of assets to related organization(s)		X
h Purchase of assets from related organization(s)		X
i Exchange of assets with related organization(s)		X
j Lease of facilities, equipment, or other assets to related organization(s)	X	
k Lease of facilities, equipment, or other assets from related organization(s)	X	
l Performance of services or membership or fundraising solicitations for related organization(s)		X
m Performance of services or membership or fundraising solicitations by related organization(s)	X	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		X
o Sharing of paid employees with related organization(s)		X
p Reimbursement paid to related organization(s) for expenses		X
q Reimbursement paid by related organization(s) for expenses	X	
r Other transfer of cash or property to related organization(s)		X
s Other transfer of cash or property from related organization(s)		X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) MARILLAC CORPORATION	J	383,142. COST	
(2)			
(3)			
(4)			
(5)			
(6)			

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

FORM 990, SCHEDULE R, PART VII

TRINITAS PHYSICIAN PRACTICE, LLC (EIN: 46-0961495, 240 WILLIAMSON STREET, ELIZABETH, NJ 0720) IS CURRENTLY STRUCTURED AS A SINGLE MEMBER LIMITED LIABILITY COMPANY WHOSE OWNERSHIP IS RESIDENT WITH DR. WILLIAM J. MCHUGH, MEDICAL DIRECTOR OF TRINITAS REGIONAL MEDICAL CENTER ("TRMC"). HOWEVER THE TRMC CONTROLS WHO HOLDS THE OWNERSHIP IN THE ENTITY. THEREFORE, FOR PURPOSES OF COMPLETE TRANSPARENCY, TRMC IS DISCLOSING THE RELATIONSHIP WITH TRINITAS PHYSICIAN PRACTICE, LLC AS A RELATED ORGANIZATION.